# Charoen Pokphand Foods Plc.



### **1Q13: Results Briefing**

May 14, 2013









- Quick Facts
- 1Q13 Results
- March 31, 2013 Financial Status
  - Appendix
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    - B: Highlights : 2012 Results
    - C: 3Yr Historical Results

Kitchen of The World





### Vision : Kitchen of the World

Position

- Member of "SET50", Ticker "CPF" under Agro-Industrial & Food Sector
  - Ranked **914<sup>th</sup> in Y2012 Forbes Global 2000** list of the World's Biggest Company
  - Listed on "MSCI" MSCI Thailand, MSCI Asia Free, MSCI Asia Free ex-Japan, MSCI Asia Pac Free, MSCI AC World ex US, MSCI AC World Free, MSCI EM Asia, MSCI Global Emerging Markets, MSCI AC Far East Free, MSCI AC Far East Free-ex Japan
  - 3 Listed Investments (HKSE:00043, SET:CPALL, TWSE: 1215)
  - 17 Series of Debentures listed on "Thai Bond Market Association"

Highlights								
Vision	: Kitchen of the World	FY12 Sales : THB357 billion or ~USD 12.1 billion						
Market Cap	: THB 240,033 million or ~USD8.1 billion	<b>Operations</b> : 36% Thailand-Domestic						
	(as of May 14, 2013)	9% Thailand-Export						
Credit Rating	: "AA-" with "Stable" Outlook (Apr 26, 2013)	55% International						
Capital	: 7,743 million shares (paid-up),	Business : 81% Livestock / 19% Aquaculture						
	par value of THB.1.00 per share							
Shareholders	s: Charoen Pokphand Group Ltd. 45.09%	Product : 56% Feed / 32% Farm / 12% Food						
	of Paid-Up Capital (as of March 11, 2013)							



### 1Q13 at a Glance



#### Challenges

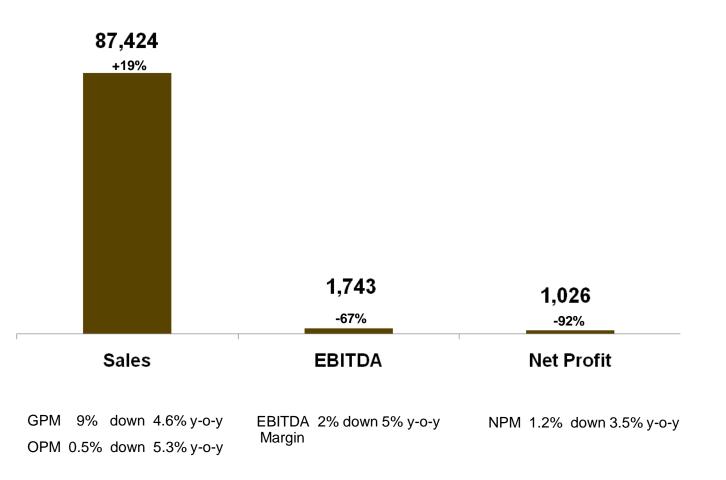
- Ongoing impact of EMS (Early Mortality Syndrome) in Thailand shrimp industry
- Higher raw material cost y-o-y, but lower q-o-q
- Currency appreciation
- Farm price pressure in international operations
- Bird flu in China

#### Activities

THB 6 billion bond issuance in May @ 3.93 %

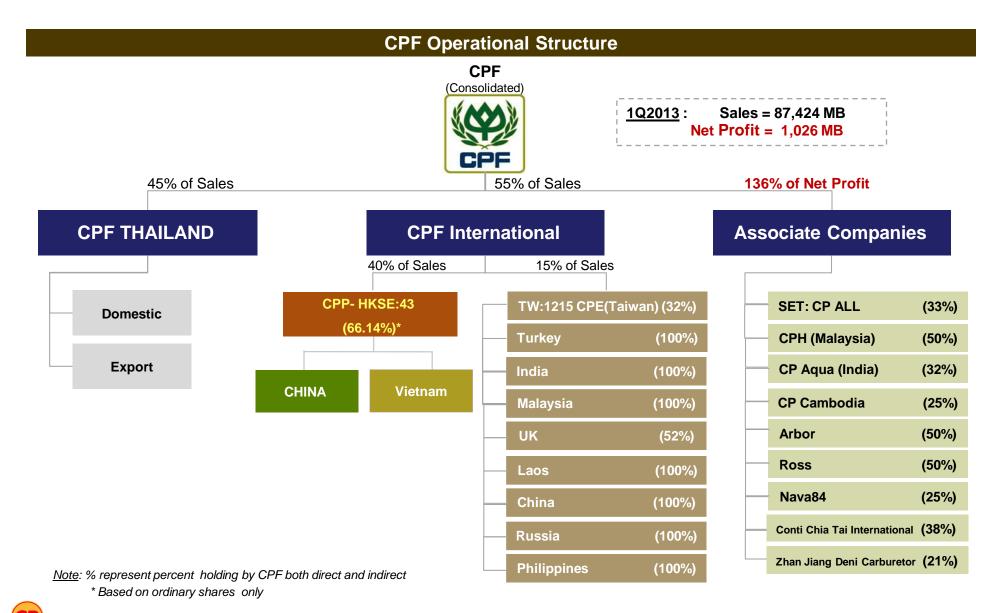


Unit: THB, M



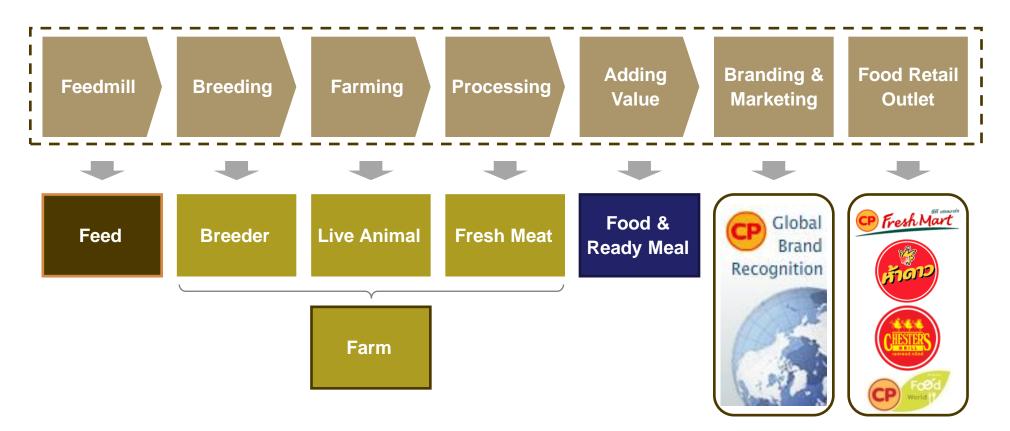
### **CPF Operations : Y2013**







Vertically Integrated Operating Platform with concern on environment Livestock (Broiler, Layer, Swine, Duck) Aquaculture (Shrimp & Fish)



Unique Value Chain for Safety & Quality Control



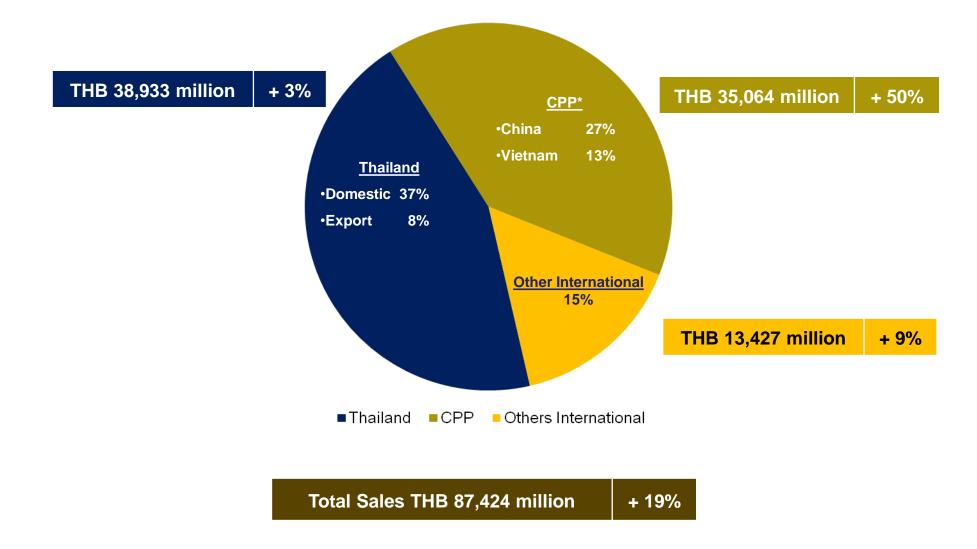
### Leading Foothold in Asia with Well-Established Position in High Growth Potential Markets

Countries	Controlled Year	Livestock	Aquaculture		
Thailand	1978	Feed, Farm, Food	Feed, Farm, Food		
China	2012	Feed	Feed		
Vietnam	2012	Feed, Farm, Food	Feed, Farm, Food		
UK	2002	Distributor &	Chilled Plant		
Turkey	2004	Feed, Farm, Food	-		
India	2005	Feed, Farm, Food	Feed, Farm		
Malaysia	2005	Feed, Farm, Food	Feed, Farm, Food		
Laos	2006	Feed, Farm, Food	-		
Russia	2006	Feed, Farm	-		
Philippines	2007	Feed, Farm	Feed, Farm		
Taiwan	2009	Feed, Farm, Food	-		
Cambodia	2011	Feed, Farm, Food	-		



### **1Q13: Consolidated Sales by Operations**









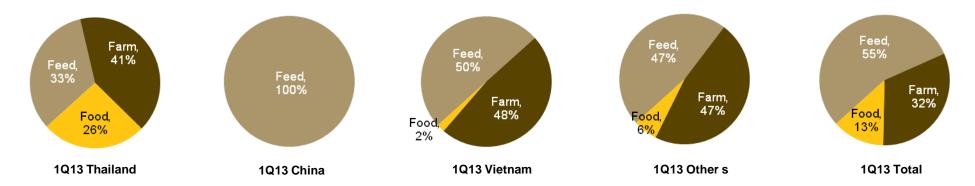
		Sales Breakdowr	ı	
		1Q12	1Q13	% Change
Thailand		37,797	38,933	3%
	Domestic	31,321	31,850	2%
	Export	6,476	7,083	9%
China		15,848	23,400	48%
Vietnam		7,487	11,664	56%
Others		12,348	13,427	9%
Total		73,480	87,424	19%



### **1Q13: Consolidated Sales by Products**



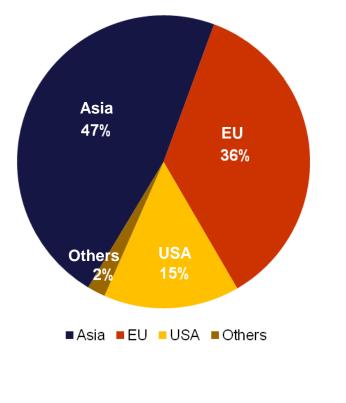
	Sales Breakdown by Products											
	Feed				Farm			Food		Total		
	1Q12	1Q13	%	1Q12	1Q13	%	1Q12	1Q13	%	1Q12	1Q13	%
Thailand	13,741	12,705	-8%	14,934	16,088	8%	9,122	10,140	11%	37,797	38,933	3%
Domestic	13,669	12,605	-8%	13,487	14,470	7%	4,165	4,775	15%	31,321	31,850	2%
Export	72	100	39%	1,447	1,618	12%	4,957	5,365	8%	6,476	7,083	9%
China	15,848	23,400	48%	0	0	-	0	0	-	15,848	23,400	48%
Vietnam	3,799	5,805	53%	3,583	5,650	58%	106	210	99%	7,488	11,665	56%
Others	5,580	6,178	11%	6,008	6,493	8%	759	755	-1%	12,347	13,426	9%
Total	38,968	48,088	23%	24,525	28,231	15%	9,987	11,105	11%	73,480	87,424	19%



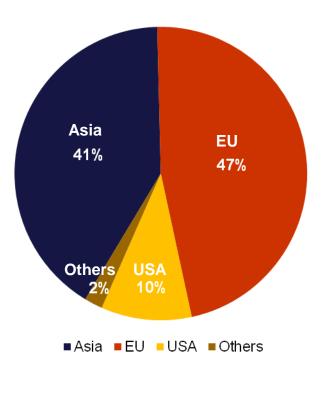


### **1Q13: Thailand Operations – Export Destination**









Food	
THB 5,365 million	+8%



### **1Q13: Consolidated Income Statement Highlight**



		Quarter 1		Full Year			
	1Q12	1Q13	Change (%)	2011*	2012	Change( %)	
Net sales	73,480	87,424	19%	206,099	357,175	73%	
Gross Profit Margin (%)	13.6%	9.0%		16.3%	11.6%		
Gain on fair value adjustment	-	-	-	-	8,643	100%	
EBITDA	5,226	1,743	-67%	20,869	18,621	-11%	
EBIT	3,565	-213	-106%	16,130	11,245	-30%	
Share in Profit of Associates	990	1,397	42%	3,863	4,139	7%	
Financial Costs	(1,175)	(1,600)	36%	(2,432)	(6,378)	162%	
Income Taxes Expense	(587)	(281)	-52%	(2,898)	(2,675)	-8%	
Gain / (Loss) from FX	(12)	(112)	-833%	196	(52)	-127%	
NET PROFIT	12,113	1,026	-92%	16,117	18,790	17%	

EPS (THB)	1.76	0.14	2.42	2.59	
# of capital shares **	6,900	7,388	6,656	7,266	
Paid-Up Capital	7,743	7,743	7,520	7,743	
Dividend (THB/Share)			1.20	1.10	

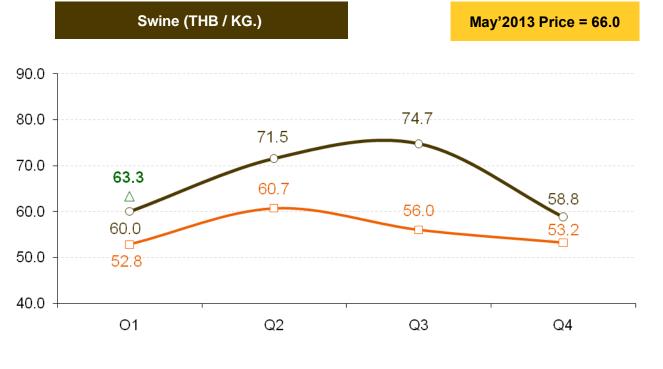
Note: \*\* # of capital shares = No. of the Weighted-avg. shares

: \* Including restate of IFRS basis





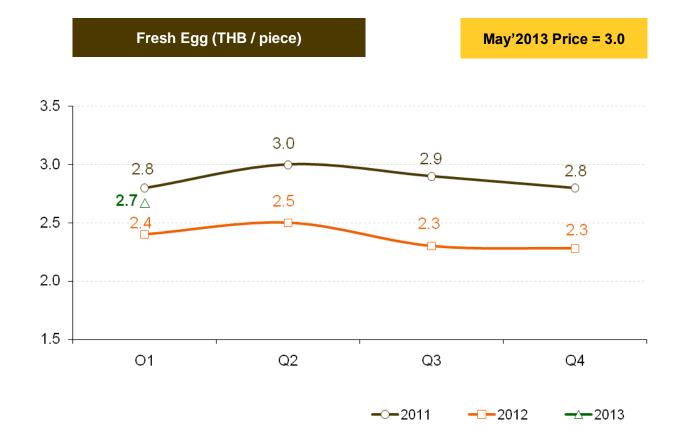




	Avg. Price	% у-о-у
Δ 2013	63.33	14%
2012	55.67	-16%
<b>O</b> 2011	66.25	

Source: CPF

### **Average Market Price: Major Products**



	Avg. Price	% у-о-у
Δ 2013	2.67	13%
2012	2.36	-17%
<b>O</b> 2011	2.86	

Source: CPF



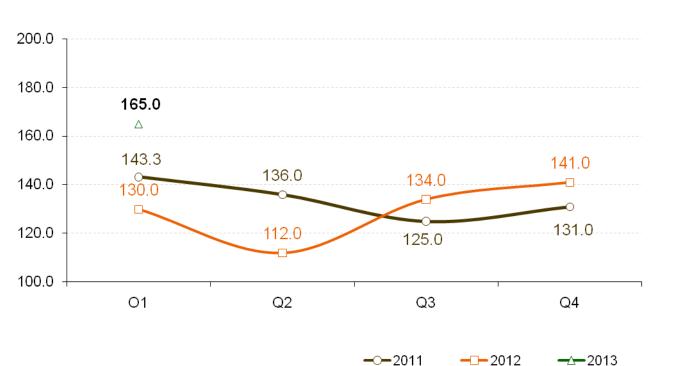


### **Average Market Price: Major Products**

May'2013 Price = 190.0

CPF

White Shrimp (Size70)



	Avg. Price	% у-о-у
Δ 2013	165	28%
2012	129	-3%
<b>O</b> 2011	133	

Source: CPF

### **Average Market Price: Major Feed Raw Materials**







### **Average Market Price: Major Feed Raw Materials**





#### Source: CPF

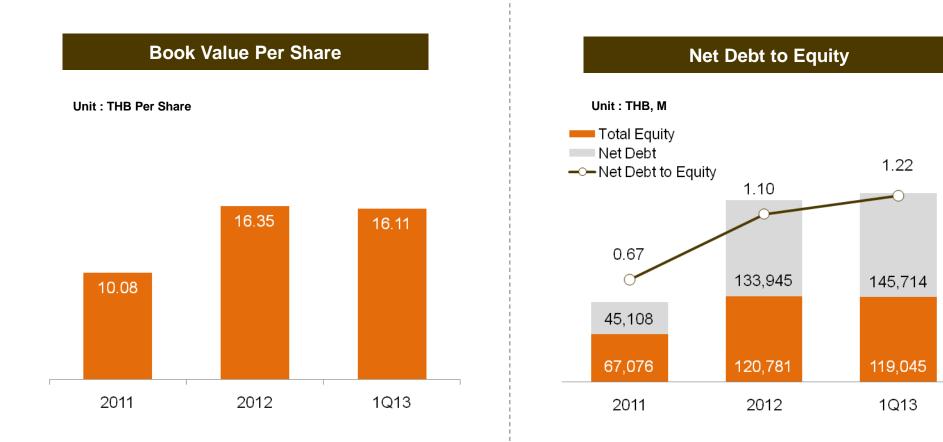






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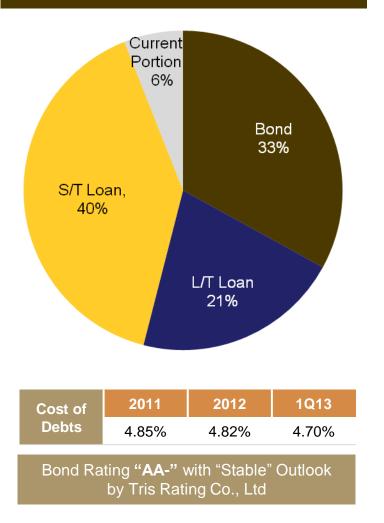
#### Remark : Net Debt = Interest Bearing Debt - Cash and Cash Equivalents

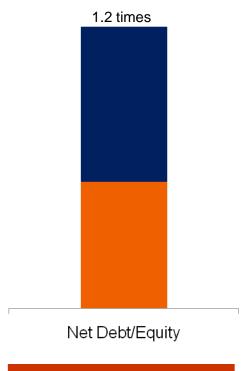
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### **Interest Bearing Debt as of March 31, 2013**



#### Interest Bearing Debt : THB 162,117 M





**Interest Bearing Debt** 

THB 162,117 million : up 37% y-o-y : up 11% q-o-q

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### Y2013 Milestones



#### Operations



#### Company cash flow priority

- The dividend
- Debt reduction
- Acquisition

#### A&M

- Target related to core businesses
- Enhancing value to core operations

#### Investment

- SYr Capex of THB 50,000 million ; cautiously investment for growth
  - Thailand : add on value to existing businesses
  - International : diversification & market expansion



- Accelerate growth by value-added products and in emerging markets
- Investment with synergy to existing core operations
- Capturing lifestyle changes by strengthening brand and expanding food business
- Building solid governance foundation
- Good care and share to others



Appendix A: Product Sample & Retail Outlet Format



# **Example of Product Selection**









# Five Stars Chain













### Five Star Chicken in India



# **CP** Fresh Mart

CP







# **CP Food World**







### **Chester's**

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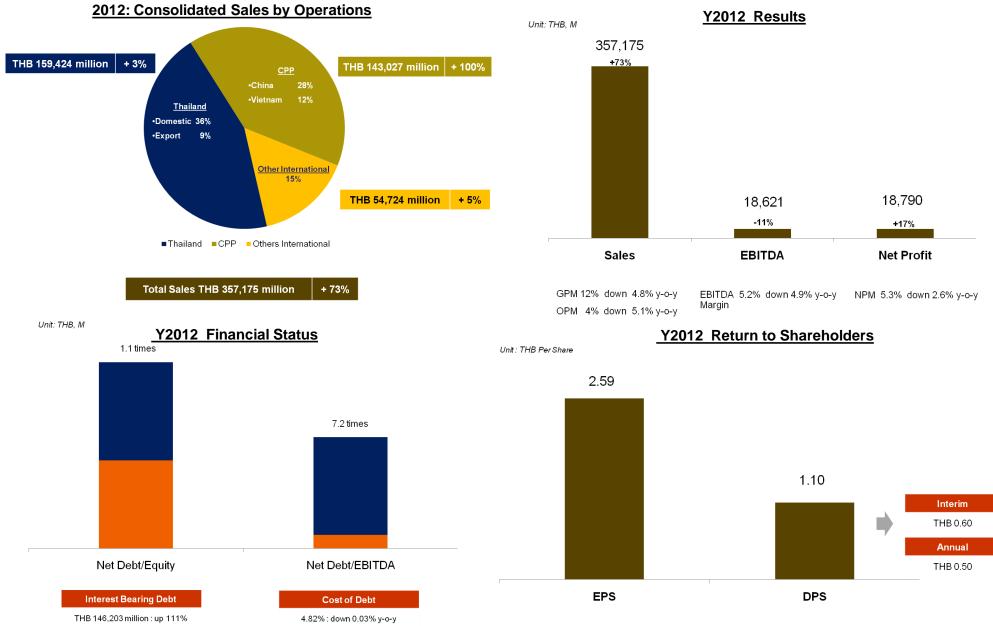


Appendix B: Highlights : 2012 results



# **Highlights : 2012 Results**





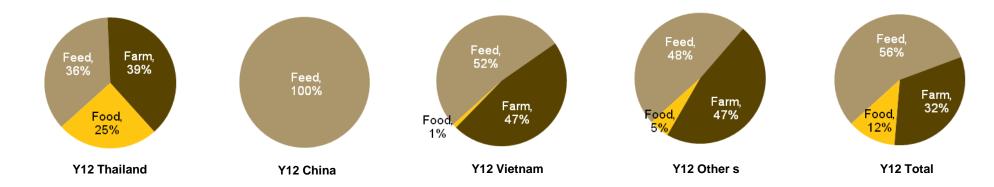


2012 Sales Breakdown								
		2011	2012	% Change				
Thailand		154,149	159,424	3%				
	Domestic	125,558	128,562	2%				
	Export	28,591	30,862	8%				
China		-	99,411	100%				
Vietnam		-	43,616	100%				
Others		51,950	54,724	5%				
Total		206,099	357,175	73%				

### **2012: Consolidated Sales by Products**



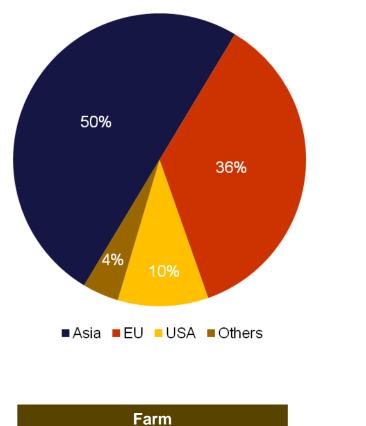
2012 Sales Breakdown by Products													
		Feed			Farm			Food			Total		
	2011	2012	%	2011	2012	%	2011	2012	%	2011	2012	%	
Thailand	53,166	56,815	+7%	64,456	62,369	-3%	36,527	40,240	+10%	154,149	159,424	+3%	
Domestic	51,704	56,471	+9%	58,349	54,817	-6%	15,505	17,274	+11%	125,558	128,562	+2%	
Export	1,462	344	-76%	6,107	7,552	+24%	21,022	22,966	+9%	28,591	30,862	+8%	
China	0	99,411	+100%	0	0	-	0	0	-	0	99,411	+100%	
Vietnam	0	22,621	+100%	0	20,401	+100%	0	594	+100%	0	43,616	+100%	
Others	25,994	26,289	+1%	23,371	25,786	+10%	2,585	2,649	+2%	51,950	54,724	+5%	
Total	79,160	205,136	+159%	87,827	108,556	+24%	39,112	43,483	+11%	206,099	357,175	+73%	



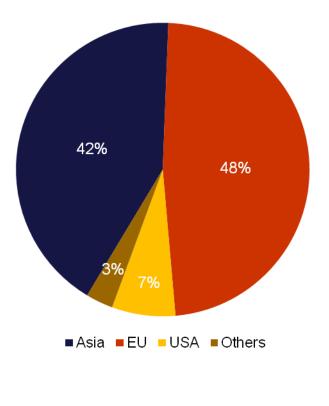
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### **2012: Thailand Operations – Export Destination**













## **2012: Consolidated Income Statement Highlight**



	Quarter 1		Quarter 2		Quarter 3		Quarter 4			Full Year		
	2011*	2012	2011*	2012	2011*	2012	2011*	2012	Change %	2011*	2012	Change %
Net sales	45,744	73,480	53,230	92,255	54,446	97,220	52,679	94,220	79%	206,099	357,175	73%
Gross Profit Margin (%)	16.1%	13.6%	18.1%	13.6%	17.9%	11.7%	13.0%	7.9%		16.3%	11.6%	
Gain on fair value adjustment	-	8,673	-	-	-	-	-	-	-	-	8,643	100%
EBITDA	4,286	5,226	6,651	7,127	6,757	5,375	3,175	893	-72%	20,869	18,621	-11%
EBIT	3,142	3,565	5,470	5,274	5,601	3,405	1,917	-999	-152%	16,130	11,245	-30%
Share in Profit of Associates	894	990	1,127	1,086	1,089	1,065	753	998	33%	3,863	4,139	7%
Financial Costs	(404)	(1,175)	(674)	(1,650)	(652)	(1,659)	(702)	(1,894)	170%	(2,432)	(6,378)	162%
Income Taxes Expense	(631)	(587)	(1,035)	(1,492)	(1,085)	(705)	(147)	109	-174%	(2,898)	(2,675)	-8%
Gain / (Loss) from FX	23	(12)	(30)	(6)	20	(62)	183	28	-85%	196	(52)	-127%
NET PROFIT	3,677	12,113	4,844	4,035	5,148	2,404	2,448	238	-90%	16,117	18,790	17%
EPS (THB)	0.55	1.76	0.73	0.55	0.77	0.33	0.30	0.03		2.42	2.59	
# of capital shares **	6,656	6,900	6,656	7,388	6,656	7,388	6,656	7,388		6,656	7,266	
Paid-Up Capital	7,520	7,743	7,520	7,743	7,520	7,743	7,520	7,743		7,520	7,743	
Dividend (THB/Share)										1.20	1.10	

Note: \*\* # of capital shares = No. of the Weighted-avg. shares

: \* Including restate of IFRS basis



### Appendix C: Highlights : 3Yr Historical Results



### **2012: Consolidated Income Statement Highlight**



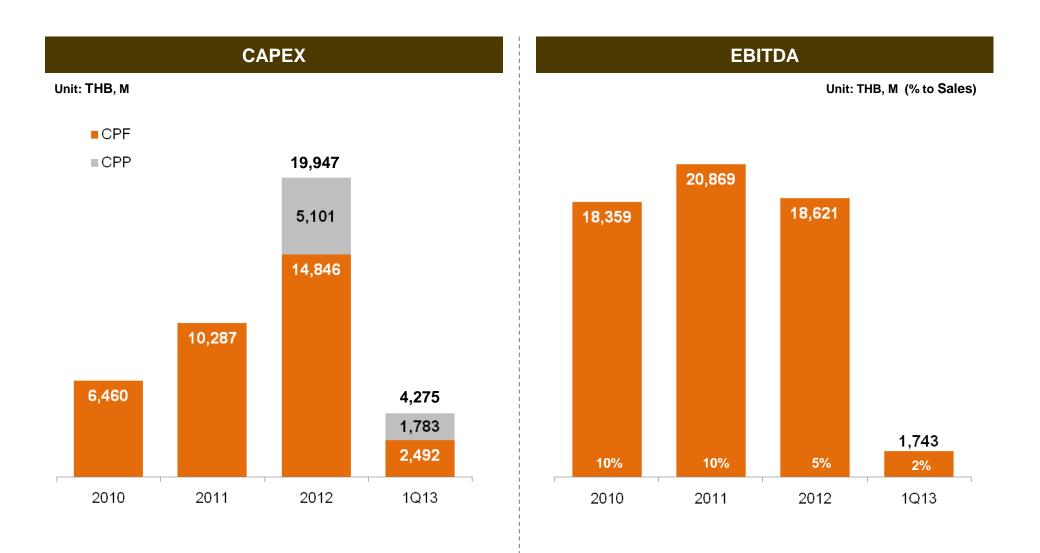
	Full Year						
	2010	2011*	Change %	2012	Change %		
Net sales	189,049	206,099	9%	357,175	73%		
Gross Profit Margin (%)	15.6%	16.3%		11.6%			
Gain on fair value adjustment	-	-		8,643	100%		
EBITDA	18,359	20,869	14%	18,621	-11%		
EBIT	13,561	16,130	19%	11,245	-30%		
Share in Profit of Associates	2,511	3,863	54%	4,139	7%		
Financial Costs	(1,824)	(2,432)	33%	(6,378)	162%		
Income Taxes Expense	(2,388)	(2,898)	21%	(2,675)	-8%		
Gain / (Loss) from FX	1,009	196	-81%	(52)	-127%		
NET PROFIT	13,563	16,117	19%	18,790	17%		

EPS (THB)	2.04	2.42	2.59	
# of capital shares **	6,656	6,656	7,266	
Paid-Up Capital	7,520	7,520	7,743	
Dividend (THB/Share)	1.05	1.20	1.10	

Note: \*\* # of capital shares = No. of the Weighted-avg. shares

: \* Including restate of IFRS basis

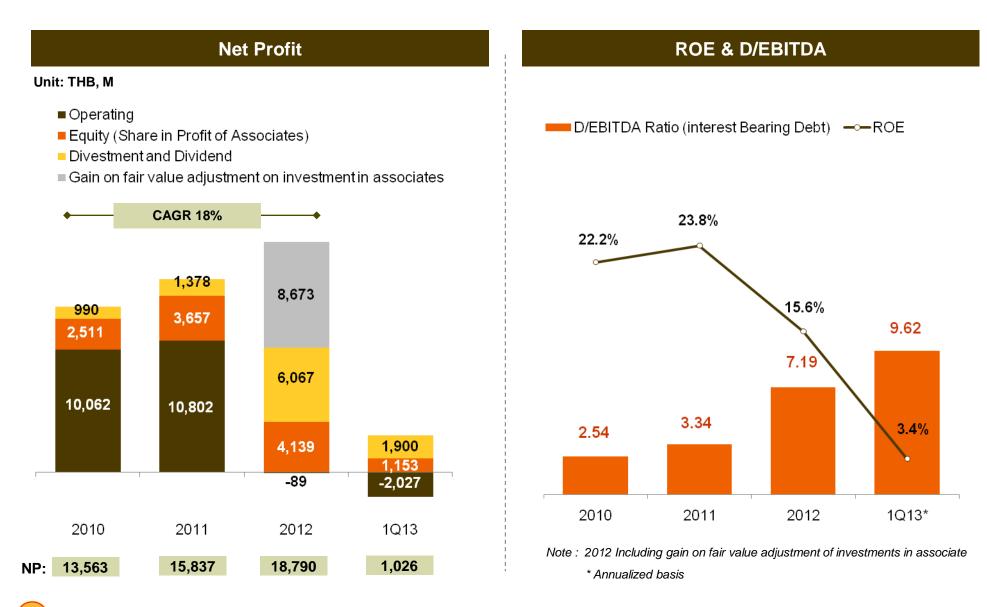




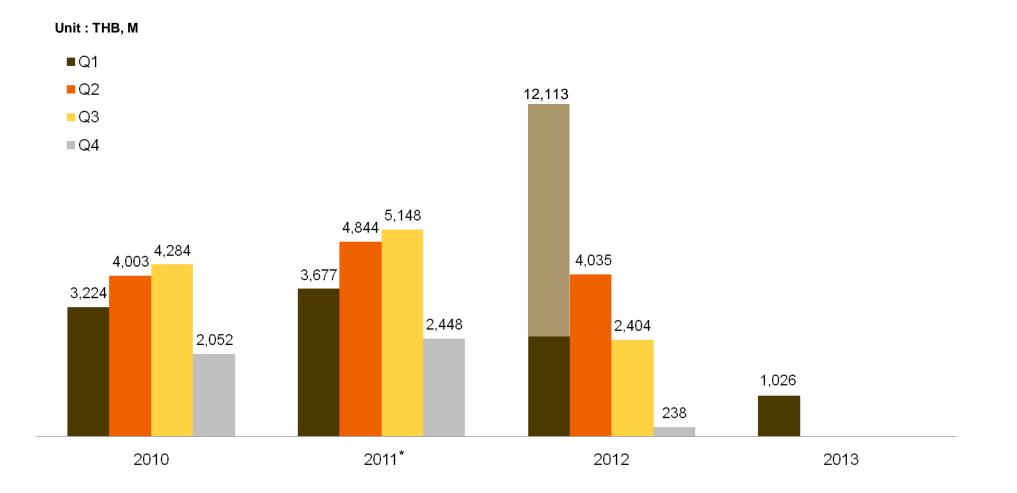
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### **Consolidated Net Profit & ROE & D/EBITDA**





### **Consolidated Net Profit - Quarterly**



Note : 1Q12 Gain on fair value adjustment of investments in associates = 8,673 MB

: \* Including restate of IFRS basis

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### **EPS & Dividends per Share**





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