



Q1/2023

Results Briefing

Investor Presentation

May 12, 2023

PUT OUR
HEART
INTO FOOD



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Why Invest in CPF

Our vision is "Aiming to compete in **the front line of the food industry**, we use resources properly and environmental friendly. The Company takes into account the interests of all stakeholders to ensure sustainable growth, while being able to generate appropriate return to shareholders"

One of the world's Leaders

Animal feed manufacturing, swine production, and shrimp integrated business
Multi-species animal proteins mainly swine, poultry, shrimp



Diversified Portfolio

operations and investment in 17 countries
exports to more than 40 countries
catered to over 4 billion people

We are recognized as

- ✓ SET 50 in Stock Exchange of Thailand Agro & Food Industry Sector
- ✓ Member of Dow Jones Sustainability Indices (Emerging Markets)

- ✓ Member of FTSE4Good Index Series
- ✓ Ranked "Excellent" for CGR Scoring by Thai Institute of Directors (IOD)
- ✓ ASEAN Asset Class PLCs from ASEAN Corporate Governance Scorecard (ACGS)

Sustainable Kitchen of the World



Protecting our **C**limate

"Take action towards positive environmental impact throughout our value chain"

Improving Quality Living of **P**eople

"Create positive social impact in the lives of employees and individuals throughout our value chain"

Creating Prosperity **F**ood

"Establish food security with products that promote health and well-being for consumers"

Recognized by

Member of
Dow Jones Sustainability Indices
Powered by the S&P Global CSA



FTSE4Good



Company Highlight

Market Cap THB 177 billion

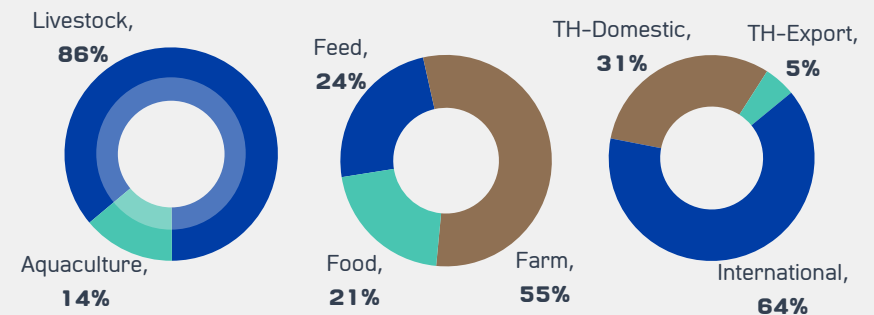
(or ~USD5.2 billion) *as of May 11, 2023*

- **8,611 million shares**
(paid-up) with par THB 1.00 per share
- **Book Value THB 29.47***
per share (as of Mar 31, 2023)
- **Major Shareholder Charoen Pokphand Group Ltd.**
with 50.33%** of paid-up capital
as of Mar 13, 2023

Sales in FY2022 THB 614 billion

(or ~USD17.8 billion)

Sales Breakdown



- **4 listed investments onboard**
(HKSE:3839, TWSE:1215, SET:CPALL, SET:MAKRO)
- **28 series of debentures**
listed on Thai Bond Market Association
- **Credit Rating A+** with "Stable" Outlook by TRIS Rating
as of Apr 28, 2023

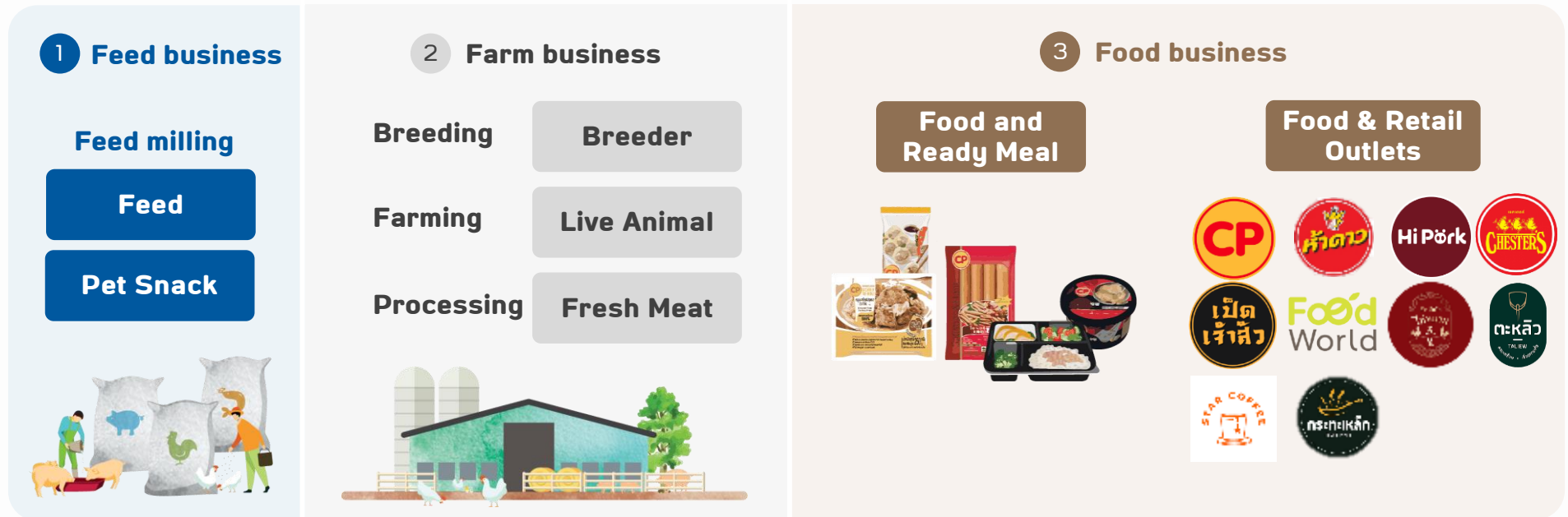
Note: USD1 = THB 33.69 (as of May 11, 2023)

(*) Exclude Non-Controlling Interests (NCI) and Subordinated Perpetual Debentures

(**) CPG Group is a reporting group to be in compliance with Section 246 and Section 247 of the Securities and Exchange Act of 2535 (as amended)

Vertically Integrated Business in Thailand

The integrated food process to offer top-quality products in terms of nutrition, taste, food safety, and traceability with the focus to maintain world-class, modern production process as well as efficient and ecofriendly consumption of natural resources.



Distribution Channel

- Own Channel
- Modern Trade
- Food Services
- HoReCa
- Traditional Trade
- Export

CPF Geographical Footprints

Operations and investment in

17

countries

Catered to

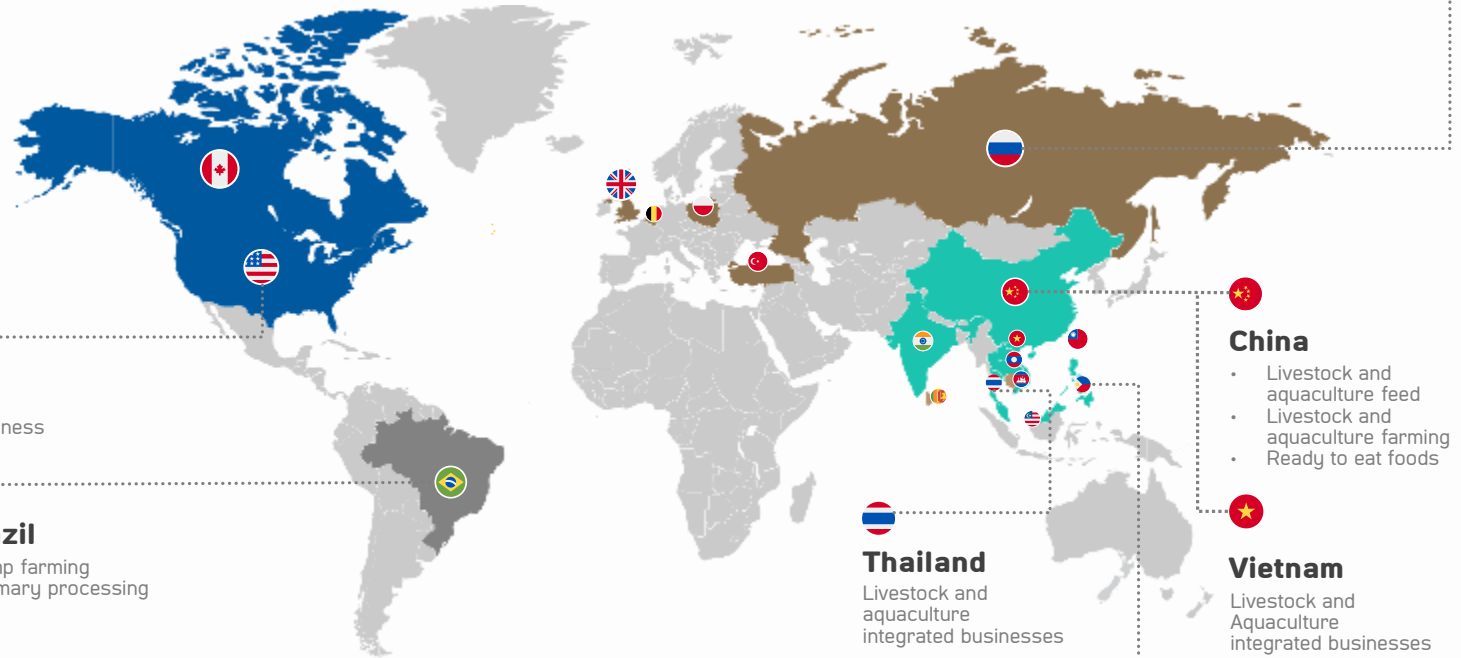
> 4 Billion

people

Exports to

40

countries



Russia

- Livestock feed
- Swine farming
- Chicken integrated business



UK

Food & Trading business



Belgium

Ready to eat foods



Türkiye

Chicken integrated business



Poland

- Hatchery farm
- Food processing plants
- Seafood business
- Plant-based meat



USA

Ready to eat foods



Canada

Swine integrated business



Brazil

Shrimp farming & primary processing



India

- Chicken integrated business
- Aquatic feed, Shrimp Hatchery & Processing



Sri Lanka

Ready to eat foods



ROC (Taiwan)

Livestock integrated business



Malaysia

Livestock and aquaculture integrated business



Philippines

Livestock integrated business and aquaculture feed and farming



Laos

Livestock integrated business



Cambodia

Livestock integrated business



China












- Livestock and aquaculture feed
- Livestock and aquaculture farming
- Ready to eat foods



Vietnam

Livestock and Aquaculture integrated businesses

Our Strategy for Growth

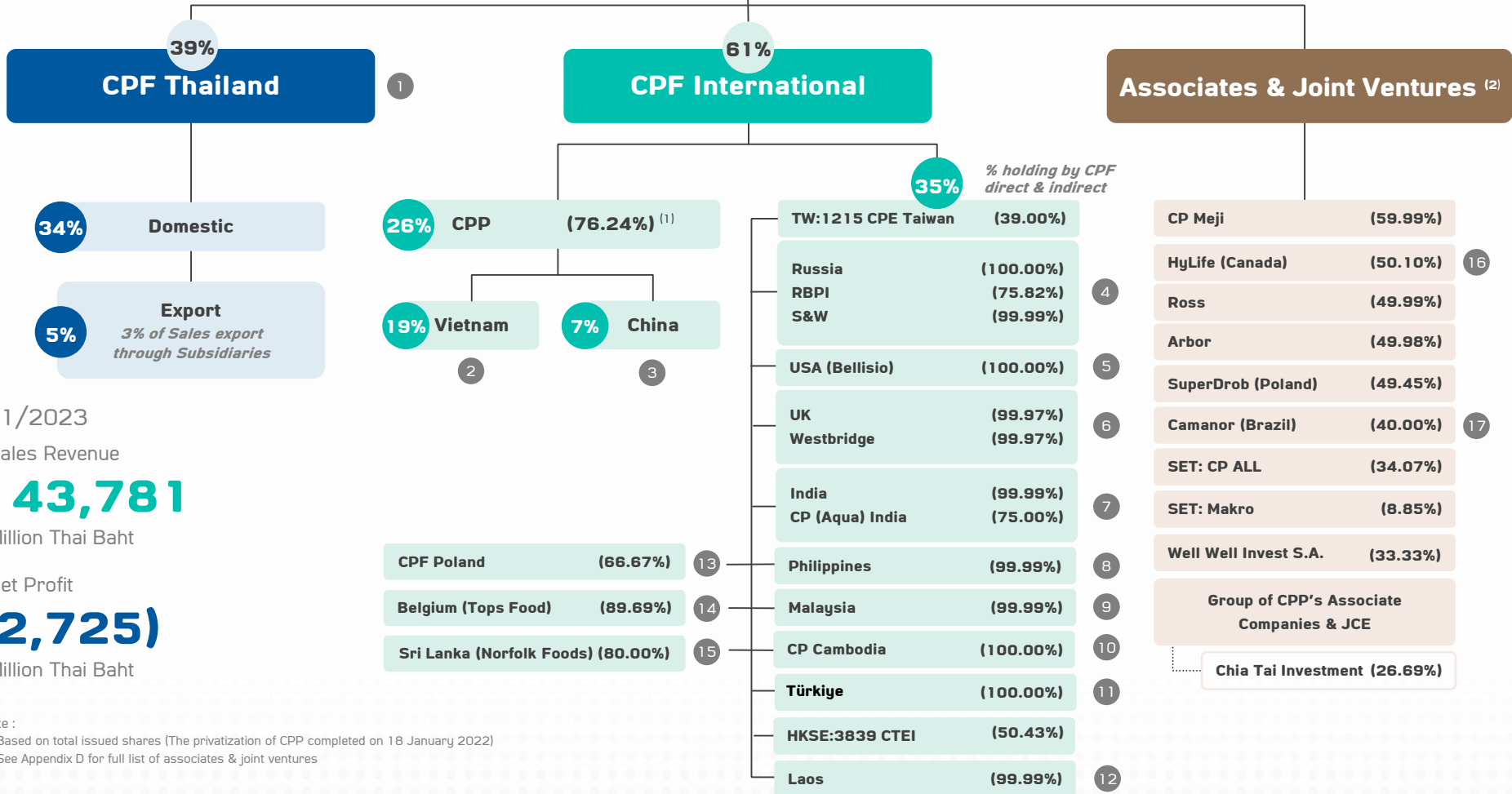
	<h2>Globalization</h2> <p>expand market in 17 existing countries by establishing a proper business model suitable for each strategic market</p> 		<h2>Digital Transformation</h2> <p>utilize digital tools to improve operation efficiency and to better serve needs of customer.</p> <ul style="list-style-type: none"> • Smart Farm • Smart Factory • Robot Accountant 	 
<h2>Fully integrated business model</h2> <p>from upstream midstream to downstream</p> 		<h2>Value-added business</h2> <p>expand portfolio towards innovative products and services to serve rising demands</p> 		<h2>Sustainability</h2> <p>ensure sustainable growth by creating shared value for society, environment and well as economic value.</p> 



CPF Operation Structure

as of Mar 31, 2023

% % to Sales Revenue



Q1/2023

Sales Revenue

143,781

Million Thai Baht

Net Profit

(2,725)

Million Thai Baht

Note :

⁽¹⁾ Based on total issued shares (The privatization of CPP completed on 18 January 2022)

⁽²⁾ See Appendix D for full list of associates & joint ventures



Performance Summary

Unit: THB, m			
	Q1/2022	Q1/2023	%Change
Sales Revenue	138,887	143,781	4%
Gross Profit Margin	12.8%	10.8%	
EBITDA	13,615	12,686	-7%
EBITDA Margin	9.8%	8.8%	
G/L on FV of Biological Assets	1,098	(41)	-104%
Financial Costs	4,469	6,068	36%
Share in Profit of Associates	(336)	(1,088)	-224%
Net Profit	2,842	(2,725)	-196%
Net Profit Margin	2.1%	-1.9%	

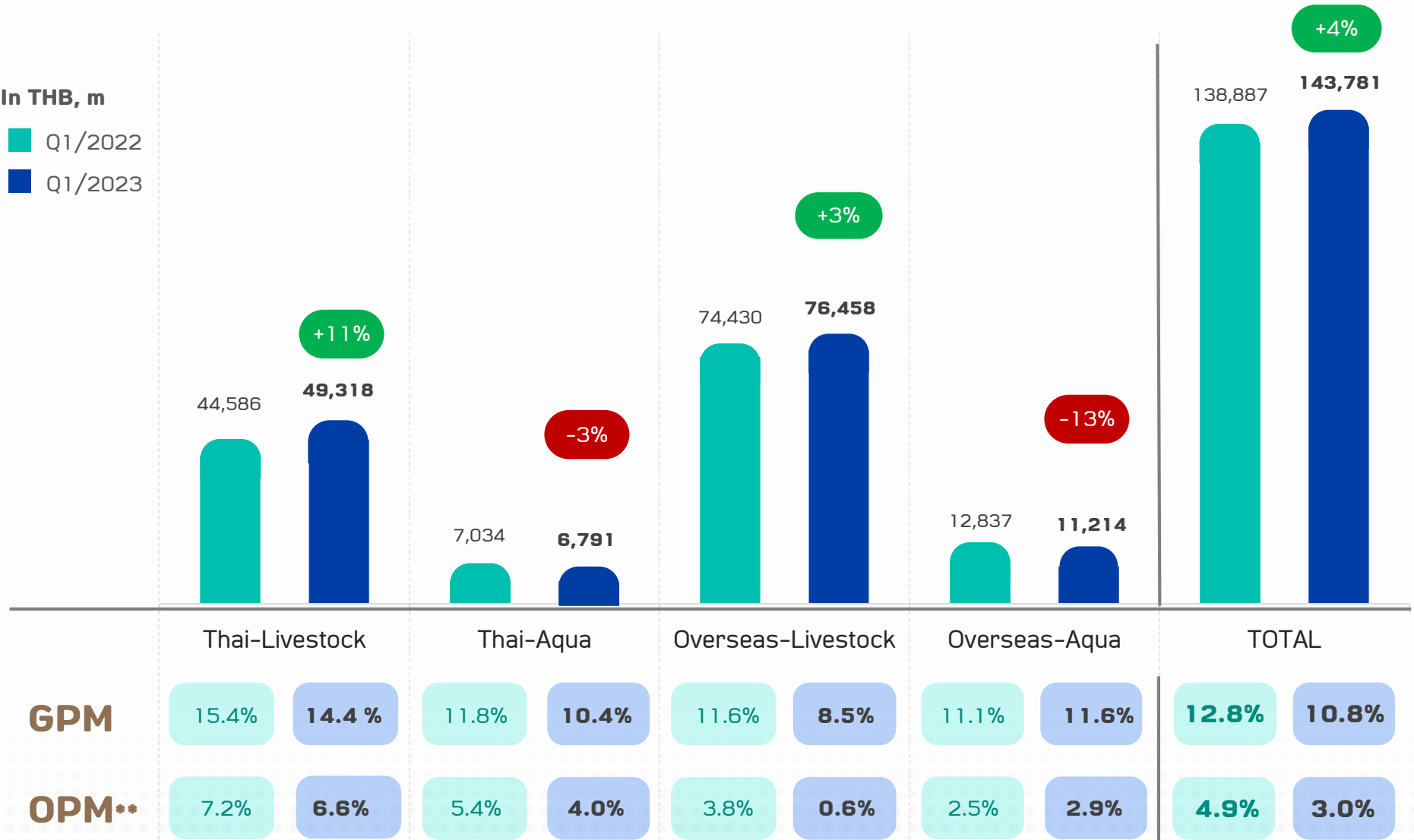
**Q1/2022
Vs
Q1/2023**

- **Sales revenue grew 4% YoY from continuous business expansion**
 - Revenue breakdown from international operation 61%, Thailand operation 39%
- **Gross profit margin decreased to 10.8%**
 - Increased cost of production
 - Low swine price within the region
- **Financial cost increased 36% from elevated interest rate**
- **Share in profit of associates down mainly from weak CTI and Hylife performance**
- **Net Loss of -2,725 down 196%**

Q1/2023: Sales & Profit Margin by Business

In THB, m

■ Q1/2022
■ Q1/2023



** Exclude gain/loss from fair value adjustment of biological assets



1Q/2023: Sales Structure by Business

	Sales Breakdown								
	Livestock			Aquaculture			TOTAL		
	Q1/22	Q1/23	%Change	Q1/22	Q1/23	%Change	Q1/22	Q1/23	%Change
Thailand	44,586	49,318	11%	7,034	6,791	-3%	51,620	56,109	9%
Domestic	38,379	42,710	11%	5,941	5,774	-3%	44,320	48,484	9%
Export	6,207	6,608	7%	1,093	1,017	-7%	7,300	7,625	4%
Vietnam	23,666	23,130	-2%	5,288	4,268	-19%	28,954	27,398	-5%
China	7,406	9,401	27%	111	129	16%	7,517	9,530	27%
Others	43,358	43,927	1%	7,438	6,817	-8%	50,796	50,744	0%
TOTAL	119,016	125,776	6%	19,871	18,005	-9%	138,887	143,781	4%
% of Total Sales	86%	87%		14%	13%		100%	100%	

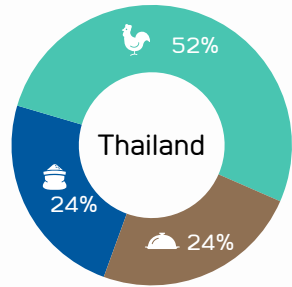


Thailand
China
Vietnam

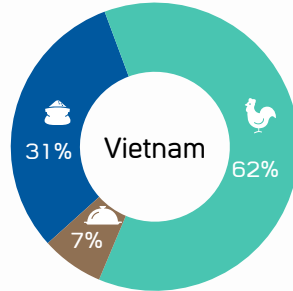
▶ **65%** of Sale Revenue

Q1/2023: Sales Structure by Products

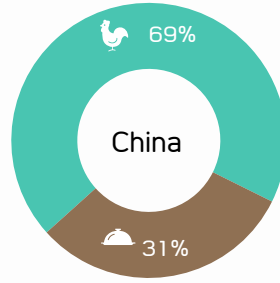
- Feed
- Farm
- Food



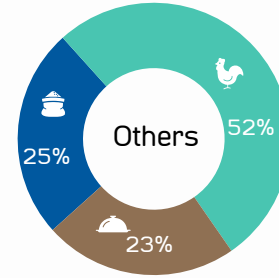
THB 56,109 m
% to sales **39%**



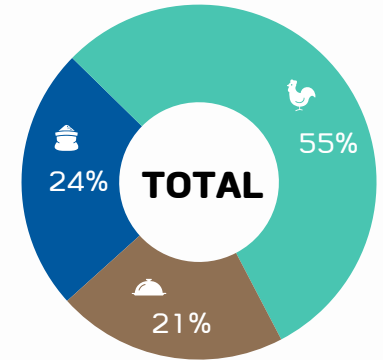
THB 27,398 m
% to sales **7%**



THB 9,530 m
% to sales **19%**



THB 50,744 m
% to sales **35%**



THB 143,781 m
% to sales **100%**

Sales Breakdown by Products

	Feed			Farm			Food			TOTAL		
	Q1/22	Q1/23	%Change	Q1/22	Q1/23	%Change	Q1/22	Q1/23	%Change	Q1/22	Q1/23	%Change
	Thailand	11,044	13,338	21%	27,879	29,345	5%	12,697	13,426	6%	51,620	56,109
Domestic	11,025	13,320	21%	26,479	27,836	5%	6,816	7,328	8%	44,320	48,484	9%
Export	19	18	-5%	1,400	1,509	8%	5,881	6,098	4%	7,300	7,625	4%
Vietnam	8,771	8,366	-5%	18,469	17,068	-8%	1,714	1,964	15%	28,954	27,398	-5%
China	0	0	0%	4,892	6,533	34%	2,625	2,997	14%	7,517	9,530	27%
Others	13,314	12,629	-5%	25,261	26,457	5%	12,221	11,658	-5%	50,796	50,744	0%
Total	33,129	34,333	4%	76,501	79,403	4%	29,257	30,045	3%	138,887	143,781	4%

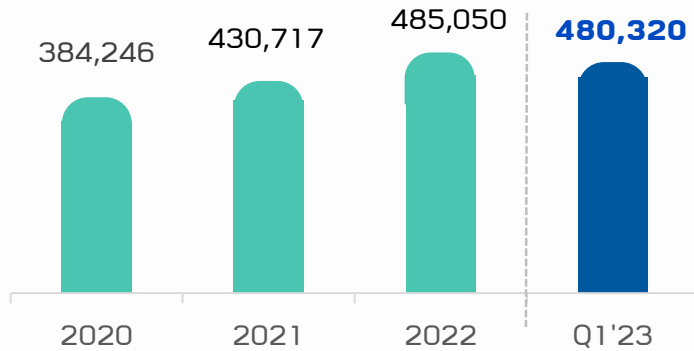
Consolidated Income Statement Highlight

Unit: THB, m			
	Q1/2022	Q1/2023	%Change
Sales Revenue	138,887	143,781	4%
Gross Profit Margin	12.8%	10.8%	
Selling and administrative expenses	12,083	12,735	5%
EBIT	6,134	3,644	-41%
EBIT Margin	4.4%	2.5%	
EBITDA	13,615	12,686	-7%
EBITDA Margin	9.8%	8.8%	
G/L on FV of Biological Assets	1,098	(41)	-104%
Financial Costs	4,469	6,068	36%
Income Taxes Expense	1,158	429	-63%
Share in Profit of Associates	(336)	(1,088)	-224%
G/L on Sales of Invt. & Div.	1,595	851	-47%
Net Profit	2,842	(2,725)	-196%
Net Profit Margin	2.1%	-1.9%	
EPS (THB)	0.34	(0.36)	
# of capital shares	7,937	7,896	
Paid-Up Capital	8,611	8,611	

Financial Status (As of Mar 31, 2023)

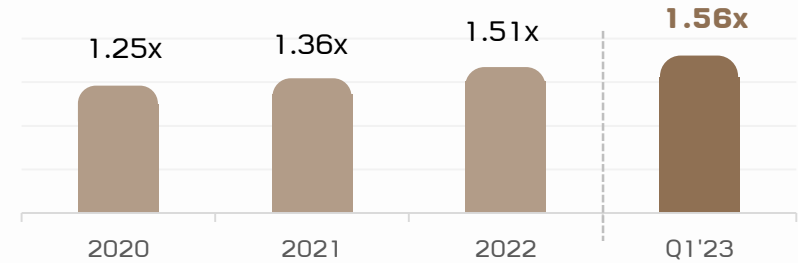
Interest Bearing Debt: THB 480,320 m*

(THB, m)

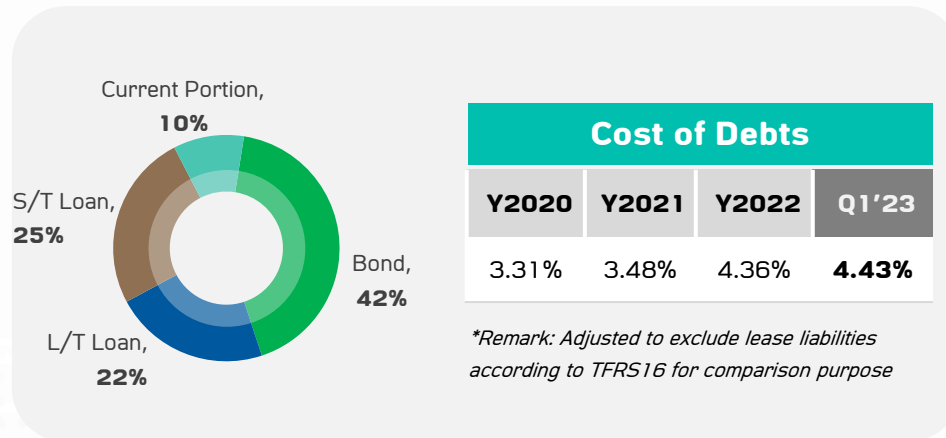
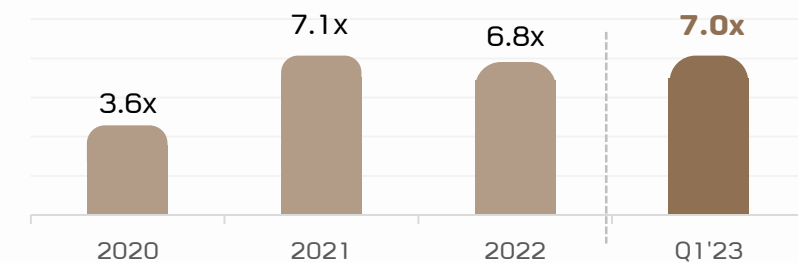


Net Debt to Equity & Net Debt to EBITDA

Net D/E



Net D/EBITDA



Cost of Debts

Y2020	Y2021	Y2022	Q1'23
3.31%	3.48%	4.36%	4.43%

*Remark: Adjusted to exclude lease liabilities according to TFRS16 for comparison purpose

Bond Rating **"A+"** with "Stable" Outlook
by Tris Rating Co., Ltd

Remark : Net Debt = Interest Bearing Debt - Cash and Cash Equivalents

EBITDA = Revenue from Sales of Goods - Cost of Sales of Goods + Other Income - Selling Expense - Administrative Expense - Other Expense + Gain (Loss) from Foreign Exchange + Gain (Loss) on sales of property, plant & equipment + Depreciation & Amortization + Depreciation of biological asset + Dividend income from associates & joint venture

* LTM basis

Y2023 Investment and Financing Activities

Q1

March

Disposal of investment in CP Chozen Ltd.

In an amount of THB 45 m

Share Repurchase Program

THB 5,000 m or
200 m shares

From 19 Dec 2022 to
18 June 2023

As of Mar 14, 2023

Cumulative no. of shares
repurchased is 44,680,000
or 0.52% of total paid-up
shares

Q2

April

CP-Uoriki Co., Ltd.

Import and distribute seafood products
and RTE from Japan
THB 200 m

Announcement on IPO of CPFGS

Totaling up to 500,101,000 shares
with a par value of THB 0.50 per share

Acquisition of "Five Star"

Five Star Trademarks
THB 317 m

CPF's Investment in Listed Companies

	Stock Price (Local Curr.)		Market Cap. (THB mm)	CPF Holding (%)	Holding Value (THB mm)
(As of Mar 31, 2023)					
CPALL (SET:CPALL)	<i>THB</i>	62.00	556,952	34.07%	189,754
Siam Makro (SET:Makro)	<i>THB</i>	39.25	415,277	8.85%	36,752
TRUE (SET:TRUE)	<i>THB</i>	8.40	290,238	1.28%	3,715
CPE (TWSE:1215)	<i>TWD</i>	83.10	24,942	39.00%	9,728
CTEI (HKSE:3839)	<i>HKD</i>	2.28	2,382	50.43%	1,201
				Total	241,149

FY2023 Outlook

Growth Target

Continuous capacity expansion
International business expansion
Unlock value through spin off



Key Drivers & Focus

- Efficiency improvement to lower production cost
- Improve consumption demand in some region
- Capacity expansion in multiple countries

Key Challenges

- Supply/demand situation of meat in different countries
- Borrowing interest rate hike
- Impact from disease in human and animal
- Impact from risk of economic recession in some country
- High raw material costs
- Foreign exchange fluctuation

Investment

Capex of approximately THB 25 billion (excluding M&A)



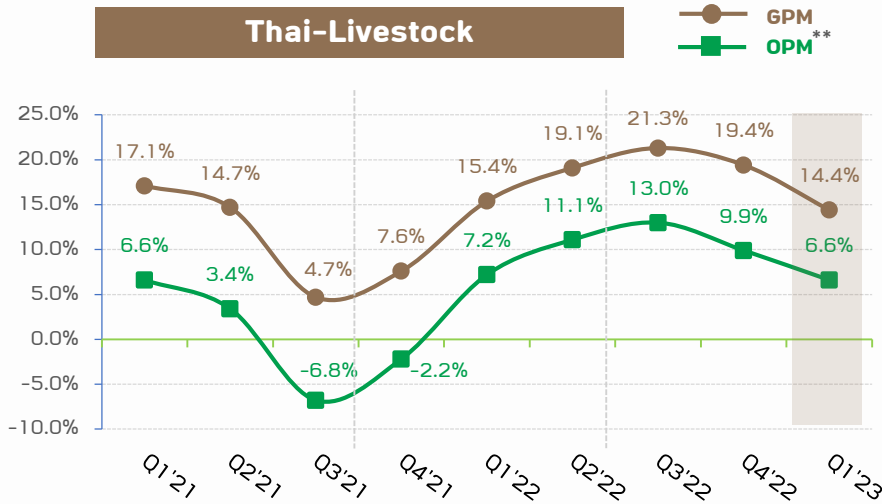
Appendix A

Highlights : 3Yr Historical Results

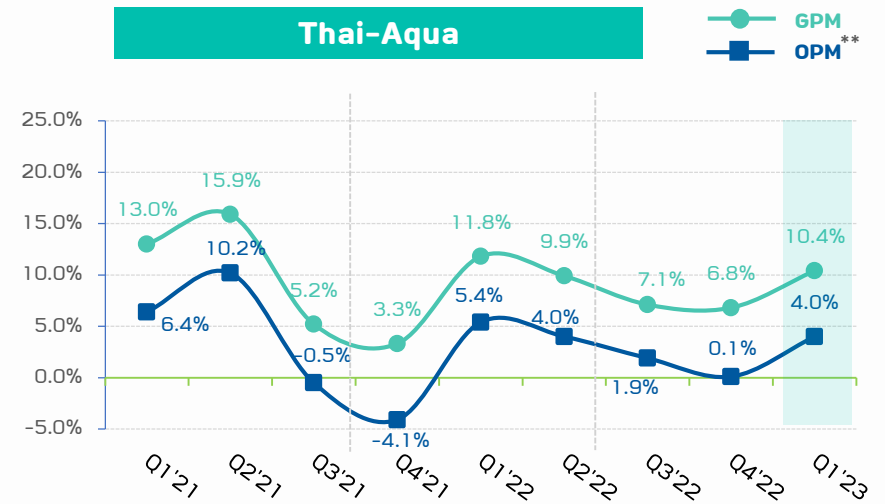


Gross Profit Margin & Operating Profit Margin

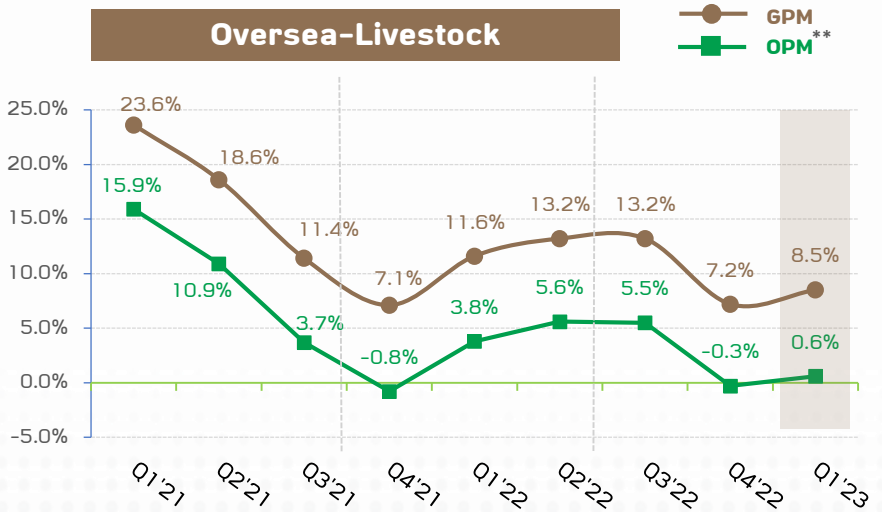
Thai-Livestock



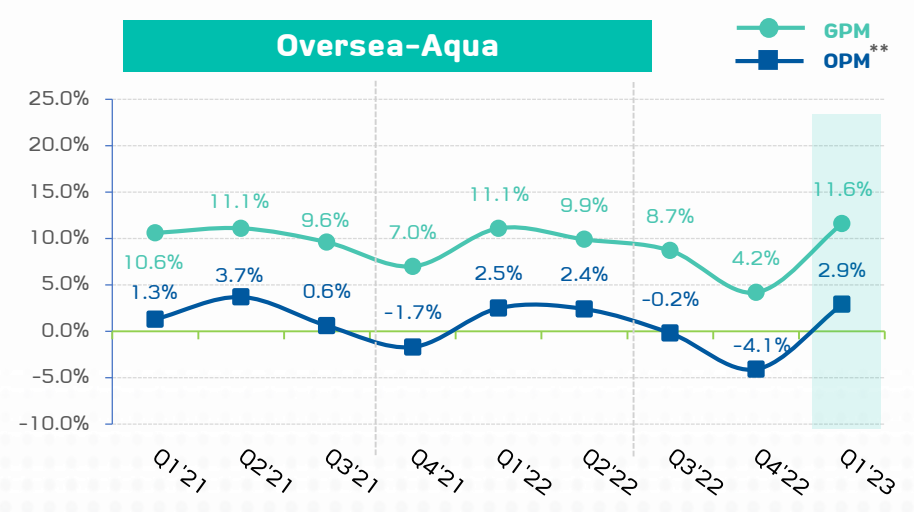
Thai-Aqua



Overseas-Livestock

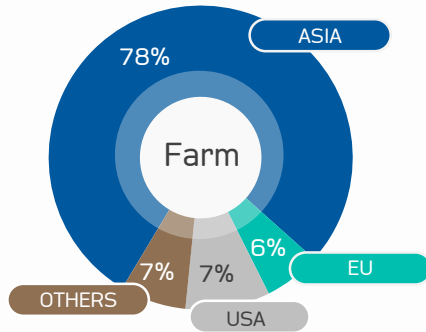


Overseas-Aqua

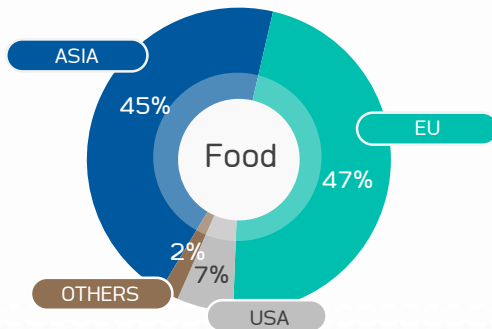


Thailand Operations – Export Destination

FY2021

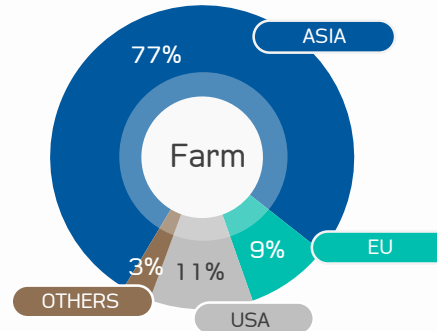


THB 6,951 million ▼ -18%

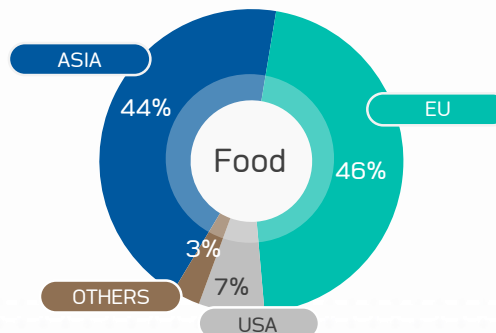


THB 22,086 million ▲ +7%

FY2022

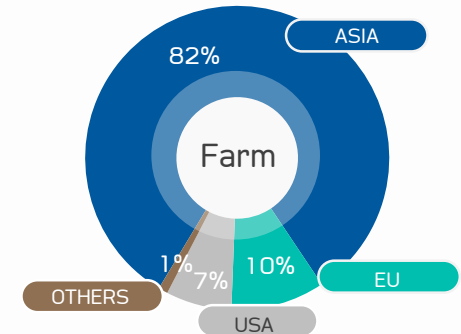


THB 9,369 million ▲ +35%

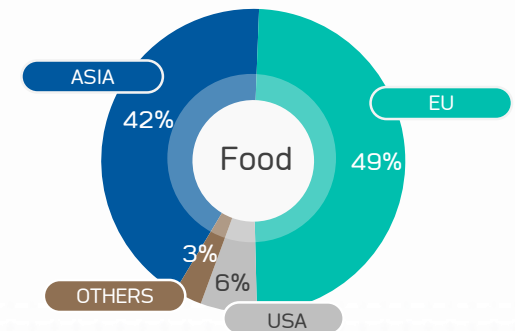


THB 23,718 million ▲ +7%

Q1/2023



THB 1,509 million ▲ +8%



THB 6,098 million ▲ +4%

Consolidated Income Statement Highlight

	Full Year				
	FY2020	FY2021	% Change	FY2022	% Change
Net sales	589,713	512,704	(13%)	614,197	20%
Gross Profit Margin (%)	18.2%	12.9%		13.3%	
EBIT	53,364	19,222	(64%)	30,778	60%
EBITDA	91,207	55,882	(39%)	66,043	18%
Share in Profit of Associates	9,254	4,167	(55%)	3,745	(10%)
Financial Costs	(16,818)	(16,596)	(1%)	(20,358)	23%
Income Taxes Expense	(11,001)	2,654	(76%)	6,003	126%
Gain / (Loss) from FX	994	651	(35%)	93	(86%)
Gain from Deconso. CTI Group	3,909	-	(100%)	-	0%
Gain from EBT MAKRO	-	7,849	100%	-	(100%)
NET PROFIT	26,022	13,028	(50%)	13,970	7%
EPS (THB)	3.14	1.56		1.69	
# of capital shares*	8,105	7,970		7,936	
Paid-Up Capital	8,611	8,611		8,611	
Dividend (THB/Share)	1.00	0.65		0.75	

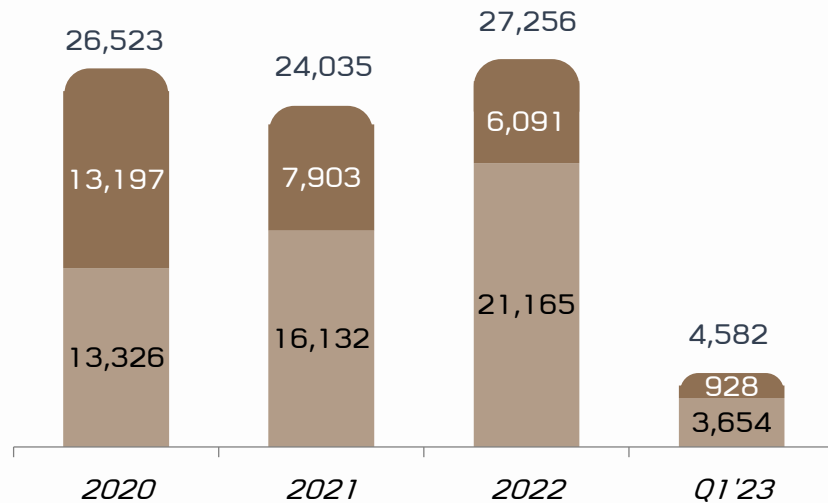
* Note: # of capital shares = No. of the weighted-avg. shares

CAPEX & EBITDA

CAPEX

Unit: THB, m

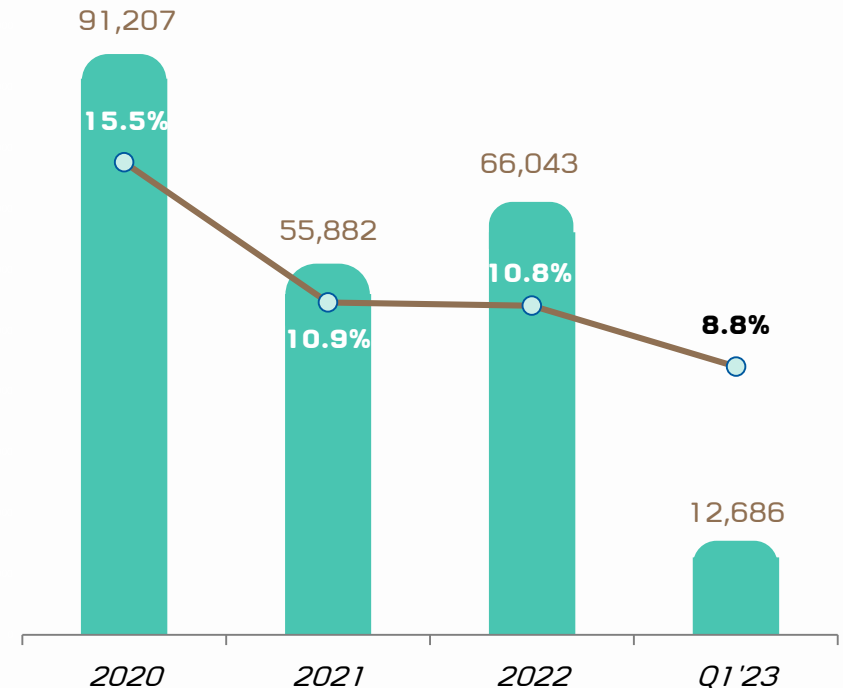
■ CPP ■ CPF



EBITDA

Unit: THB, m

● EBITDA Margin%



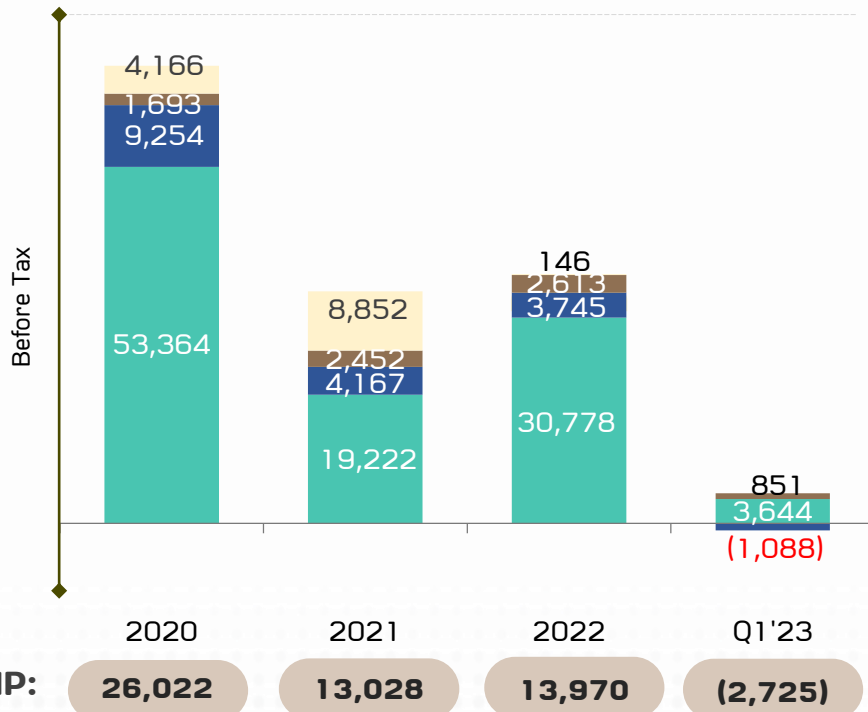
EBITDA = Revenue from Sales of Goods - Cost of Sales of Goods + Other Income - Selling Expense - Administrative Expense - Other Expense + Gain (Loss) from Foreign Exchange + Gain (Loss) on sales of property, plant & equipment + Depreciation & Amortization + Depreciation of biological asset + Dividend income from associates & joint venture

Consolidated Net Profit, ROA and ROE

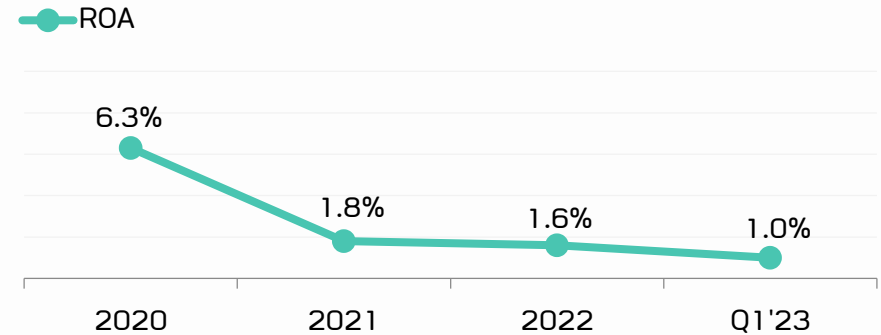
Net Profit

Unit: THB, m

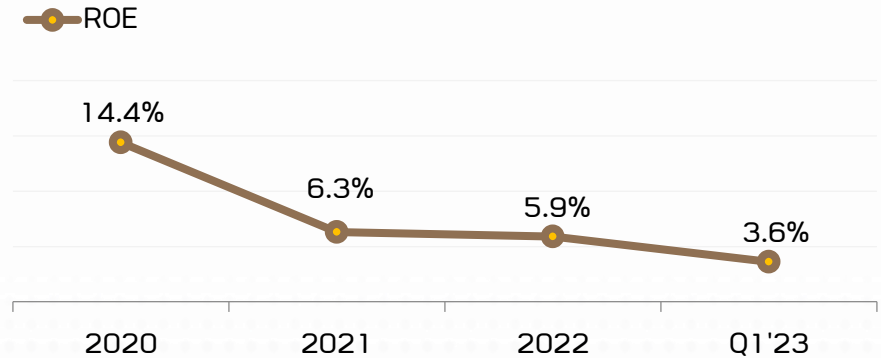
- Gain on one time transaction
- Divestment and Dividend
- Equity (Share in Profit of Associates)
- EBIT



ROA & ROE



ROA = Net Income (include Non-Controlling Interest) / Average Total Asset



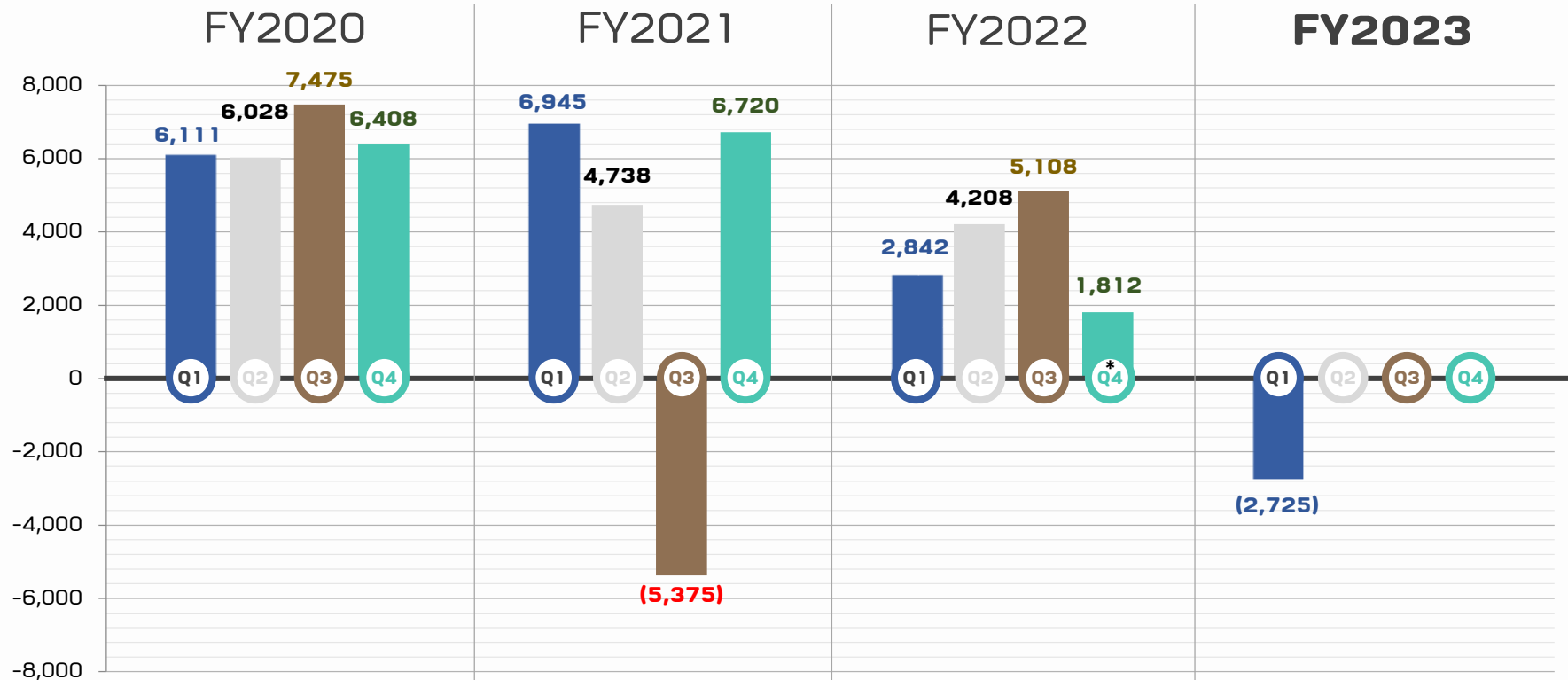
ROE = Net Income (Exclude Non-Controlling Interest) / Average Total Equity (Exclude Non-Controlling Interest)

* LTM basis



Consolidated Net Profit- Quarterly

Unit : THB, m ■ Q1 ■ Q2 ■ Q3 ■ Q4



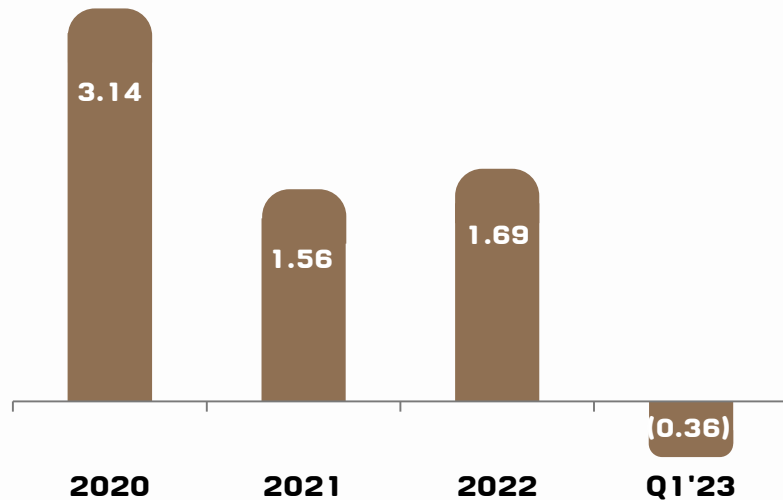
Full Year :	26,022	13,028	13,970	(2,725)
Net Profit				

* Note: Including one time gain from EBT-Makro in an amount of THB 7,849 million. in Q4/21

EPS & Dividends per Share

Earnings Per Share

Unit : THB Per Share



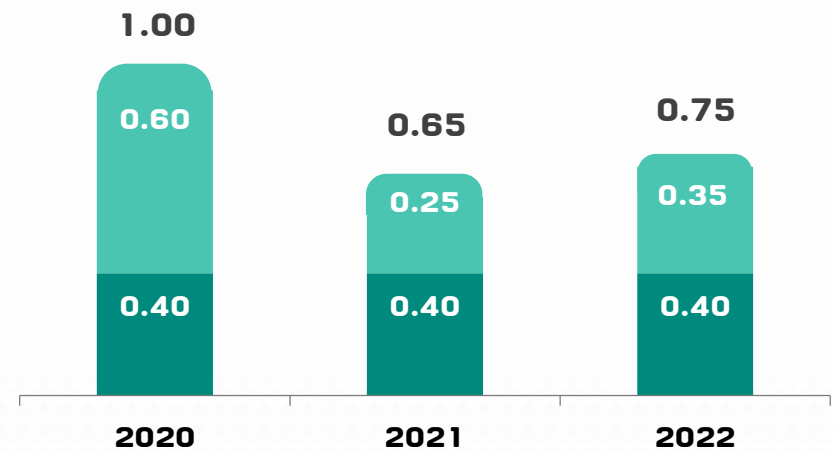
Dividends

Unit : THB Per Share

■ Final Dividend
■ Interim Dividend

Dividend Policy

Semi-annually, **not less than 30%** of consolidated annual net profit





Appendix B

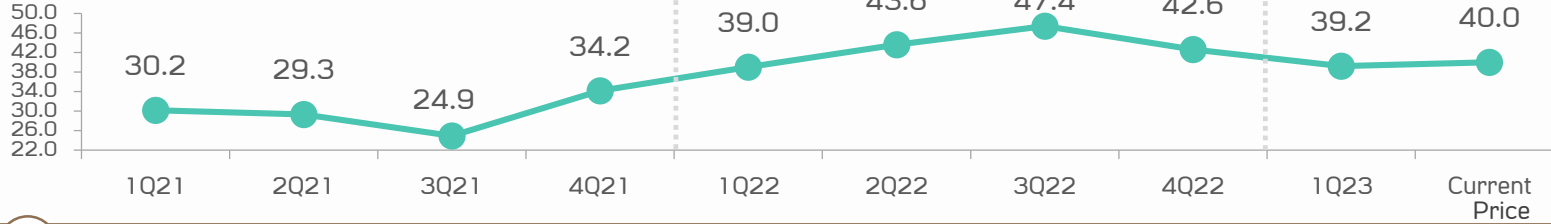
Products & Raw Materials Price Trend



Average Farm Prices - Thailand



Thailand's Broiler price (THB/kg)

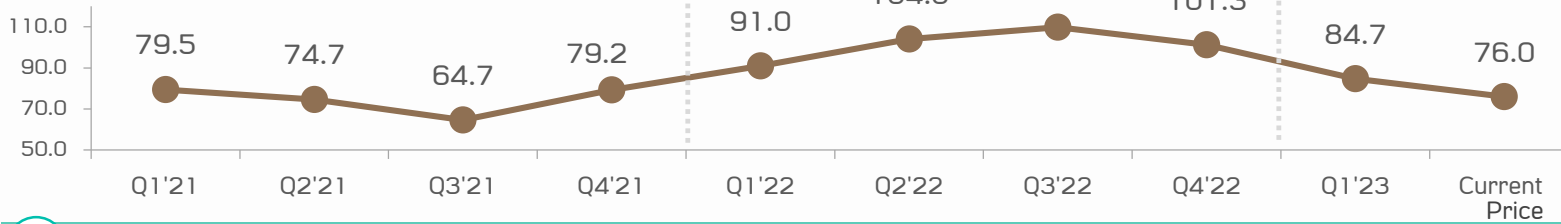


Average Price

Y21	Y22	Y23
29.7	43.4	39.2
% Chg	+46%	-10%



Thailand's Pork price (THB/kg)

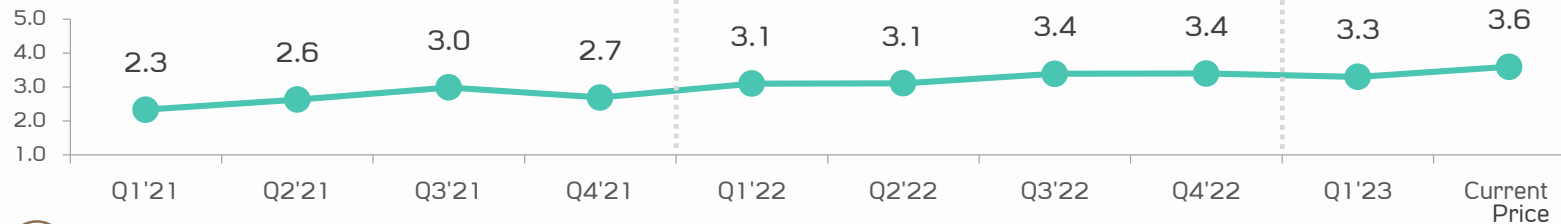


Average Price

Y21	Y22	Y23
74.2	101.5	84.7
% Chg	+37%	-17%



Thailand's Fresh Egg price (THB/piece)

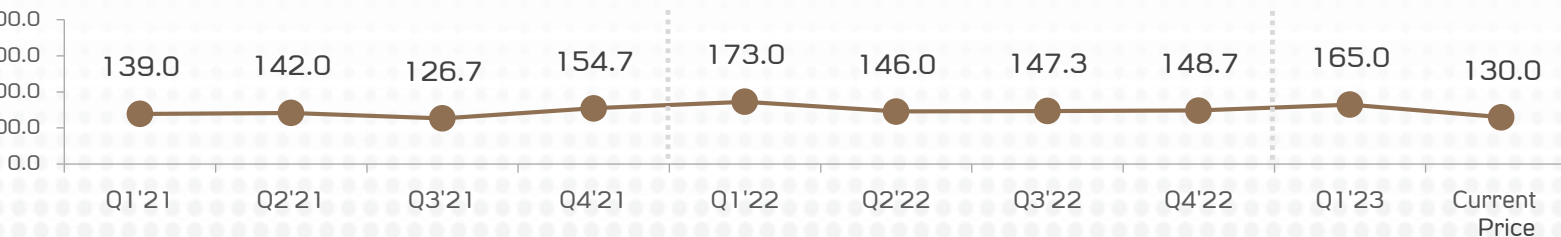


Average Price

Y21	Y22	Y23
2.7	3.2	3.3
% Chg	+22%	+2%



Thailand's White Shrimp price (THB/Kg)



Average Price

Y21	Y22	Y23
141	154	165
% Chg	+9%	+7%

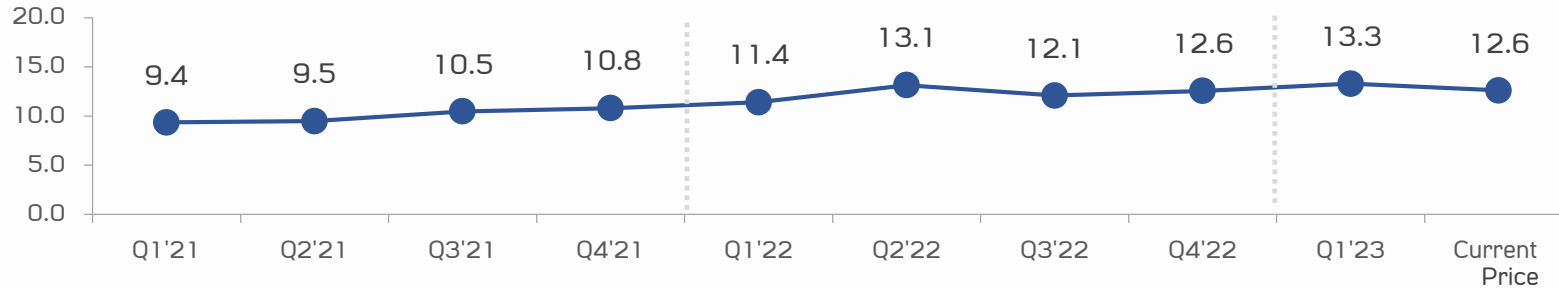
Size 70 pieces/kg

28



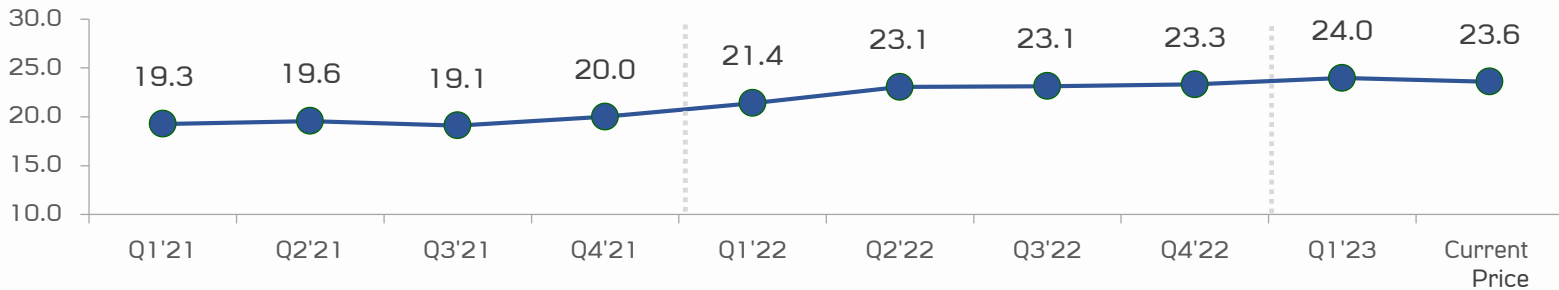
Average Raw material Prices – Thailand

Thailand's Corn price (THB/kg)



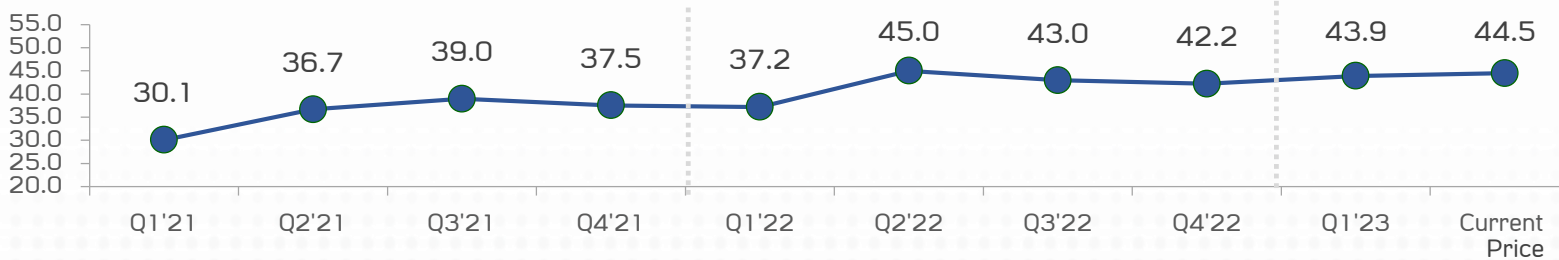
Average Price		
Y21	Y22	Y23
10.0	12.3	13.3
% Chg	+23%	+8%

Thailand's Soybean Meal price (THB/kg)



Average Price		
Y21	Y22	Y23
19.5	22.7	24.0
% Chg	+17%	+5%

Thailand's Fishmeal price (THB/kg)

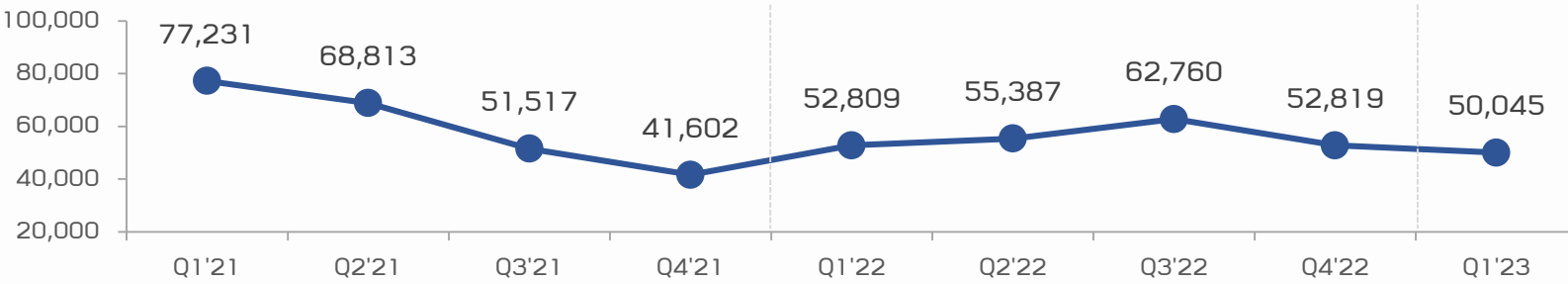


Average Price		
Y21	Y22	Y23
35.8	41.8	43.9
% Chg	+17%	+5%

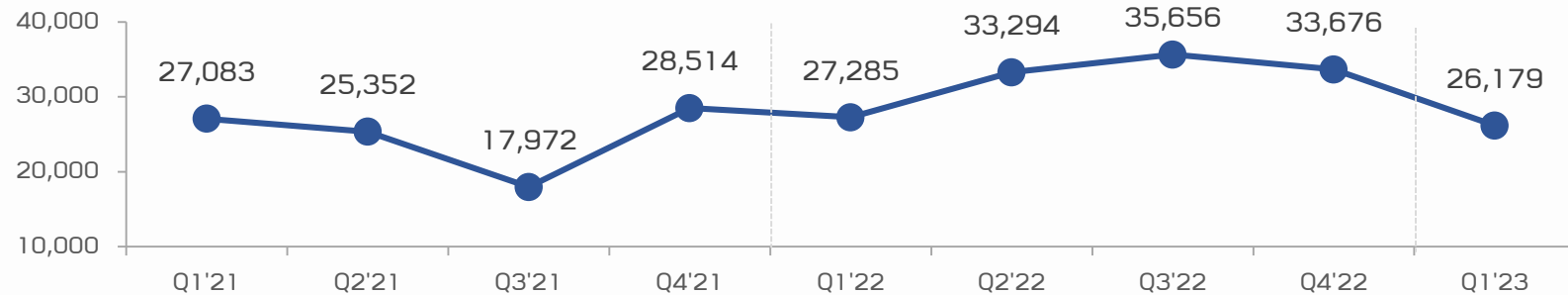
Source: CPF



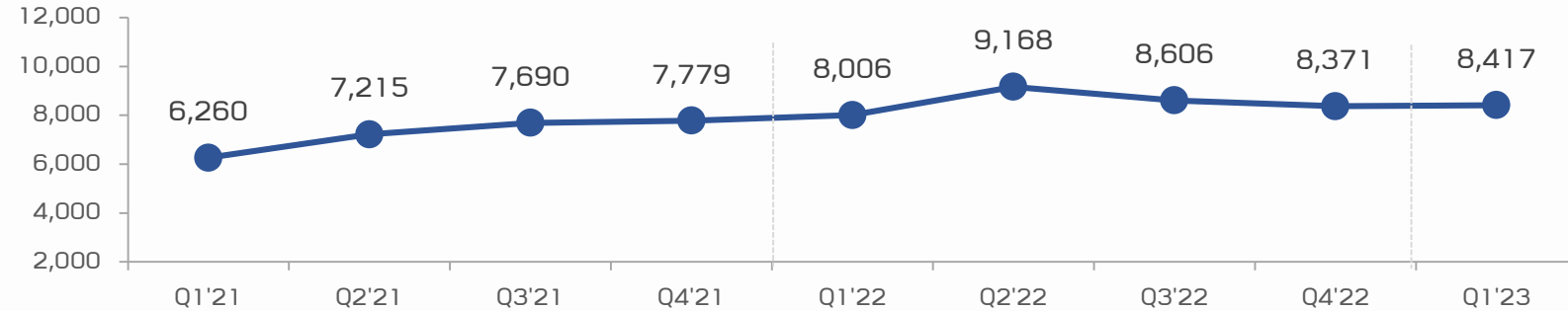
Vietnam: Average Market Price and Major Feed Raw Materials



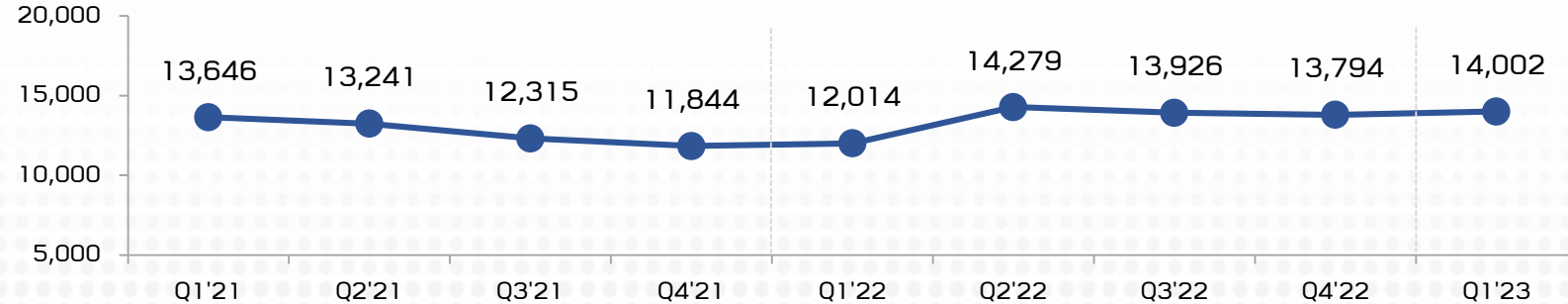
Swine
(VND/kg)



Broiler
(VND/kg)

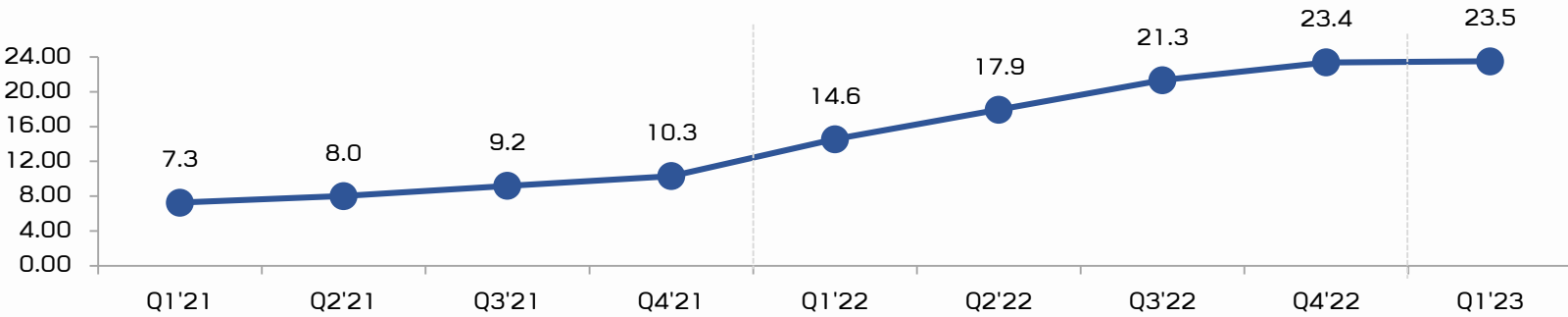


Corn
(VND/kg)

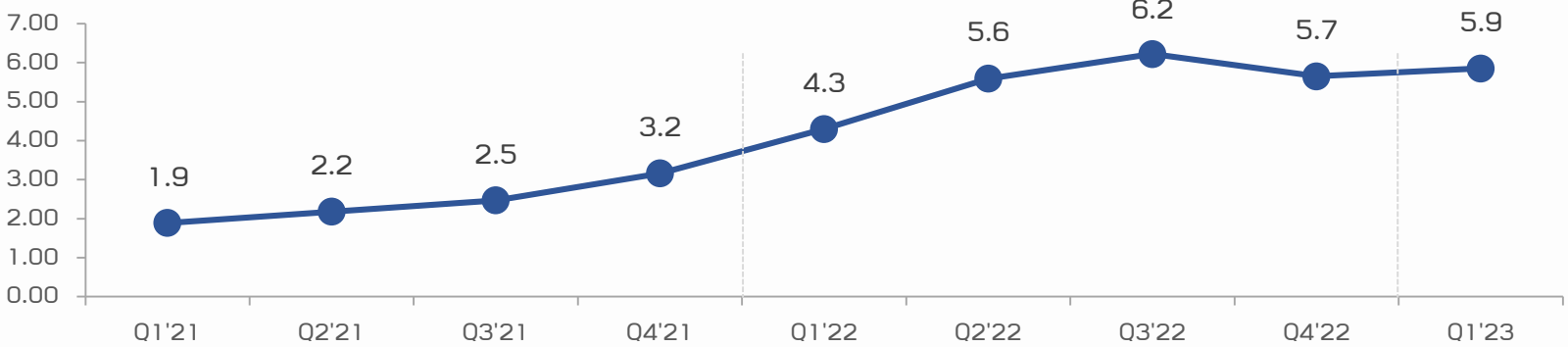


Soybean Meal
(VND/kg)

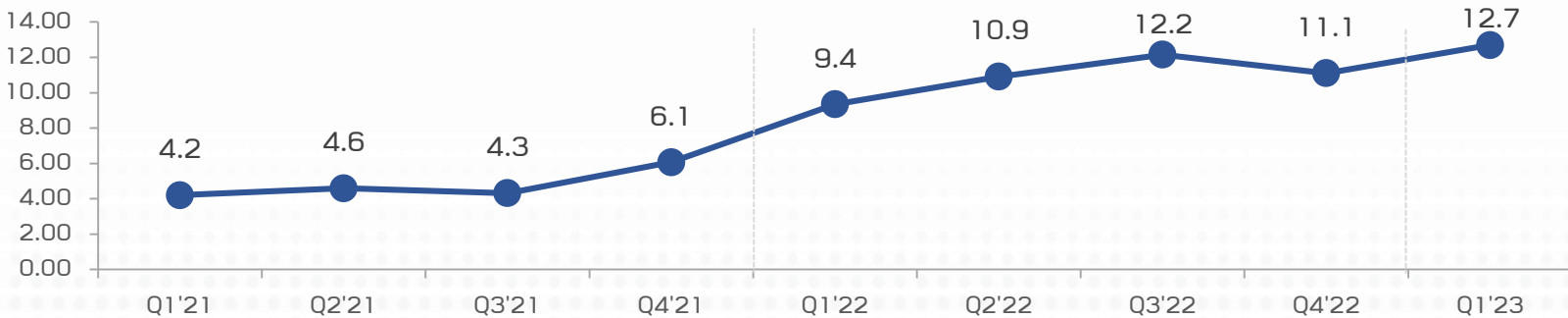
Türkiye: Average Market Price and Major Feed Raw Materials



Broiler
(TRY/kg)

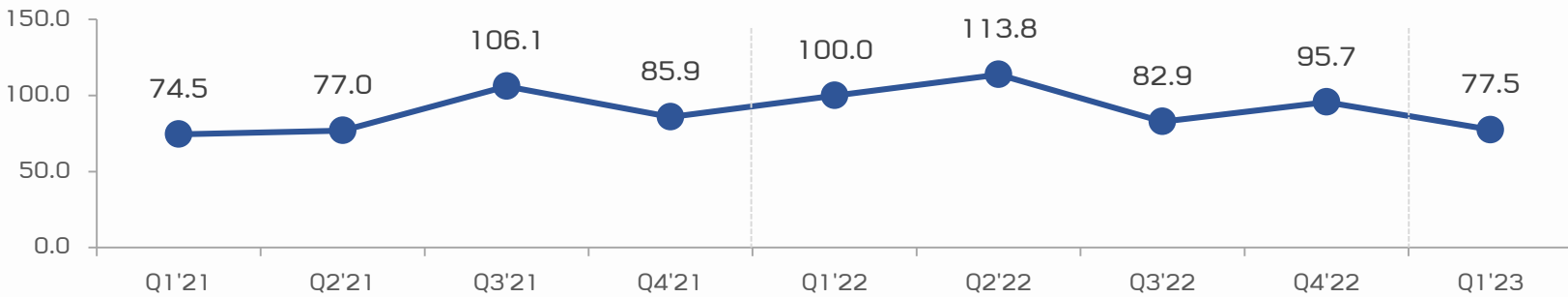


Corn
(TRY/kg)

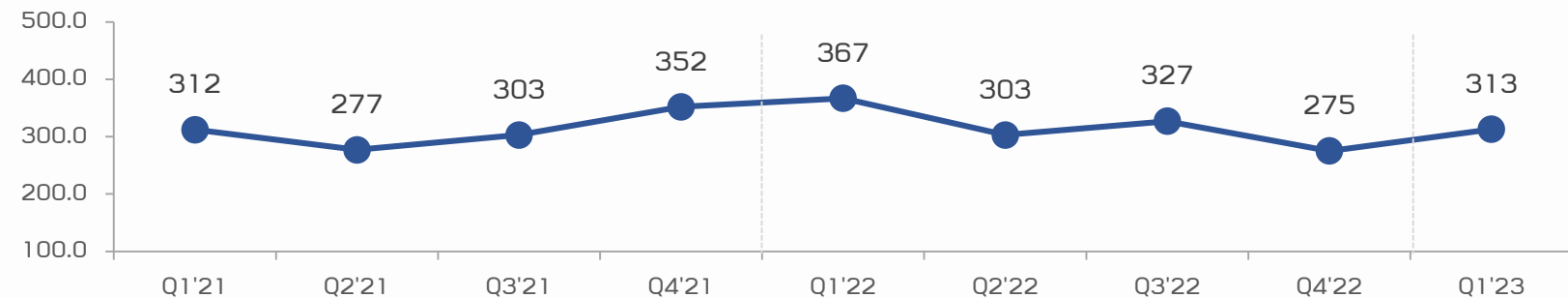


Soybean Meal
(TRY/kg)

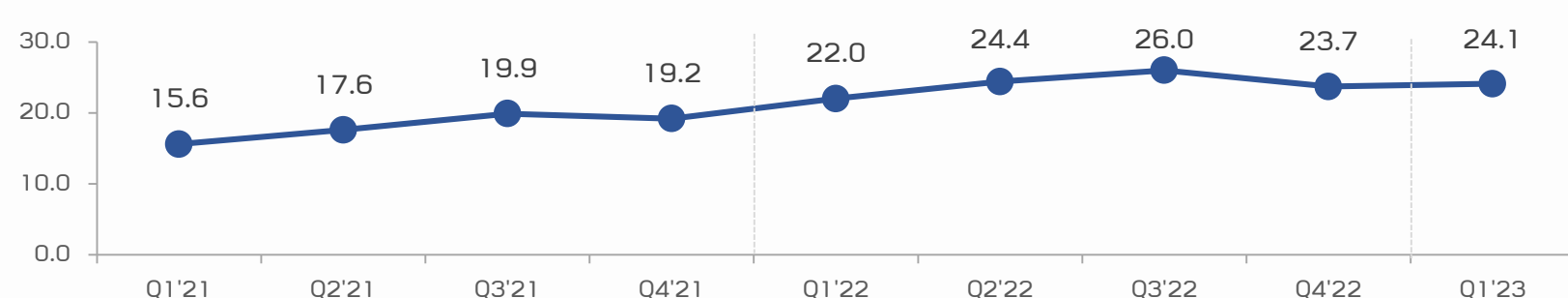
India: Average Market Price and Major Feed Raw Materials



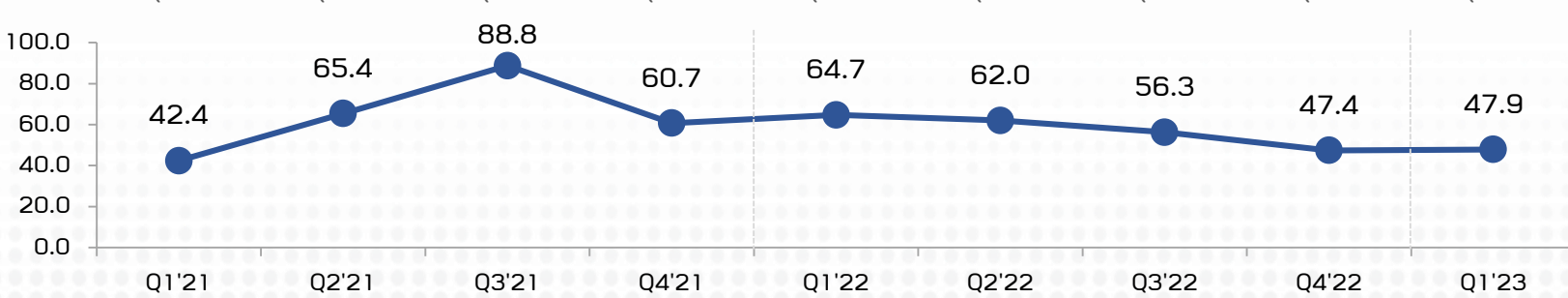
Broiler
(INR/kg)



**Shrimp
(60 pieces)**
(INR/kg)

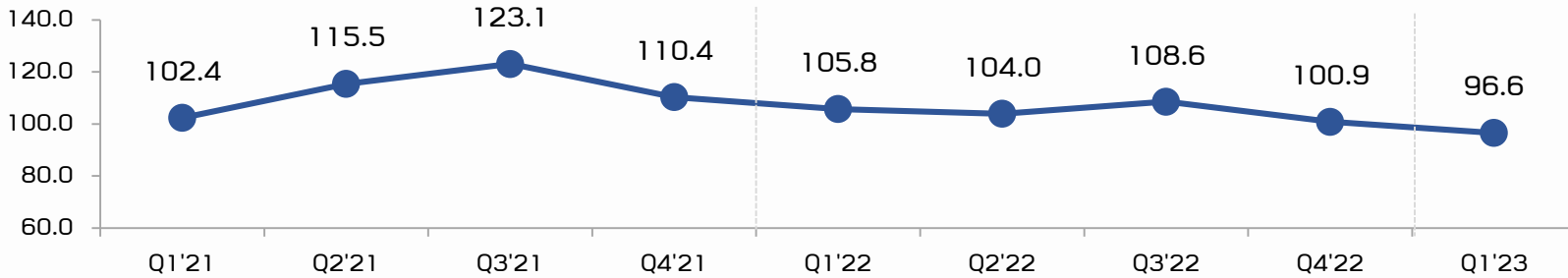


Corn
(INR/kg)

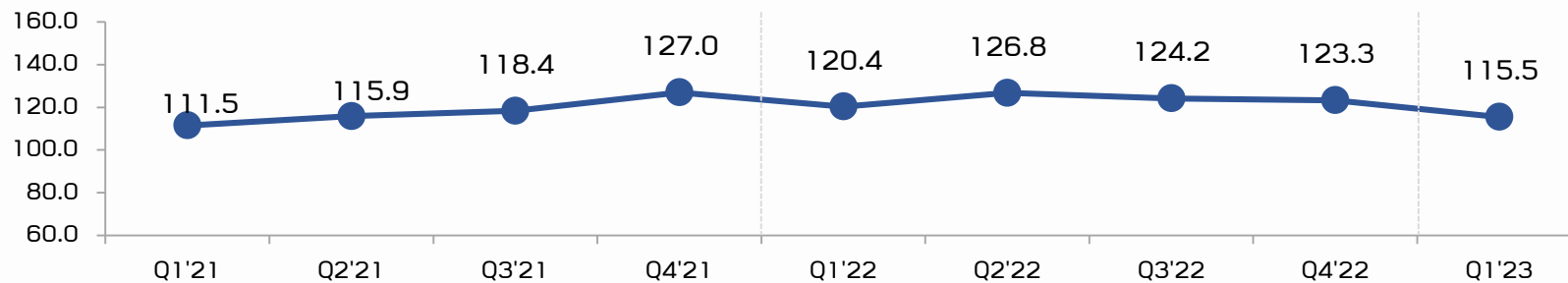


Soybean Meal
(INR/kg)

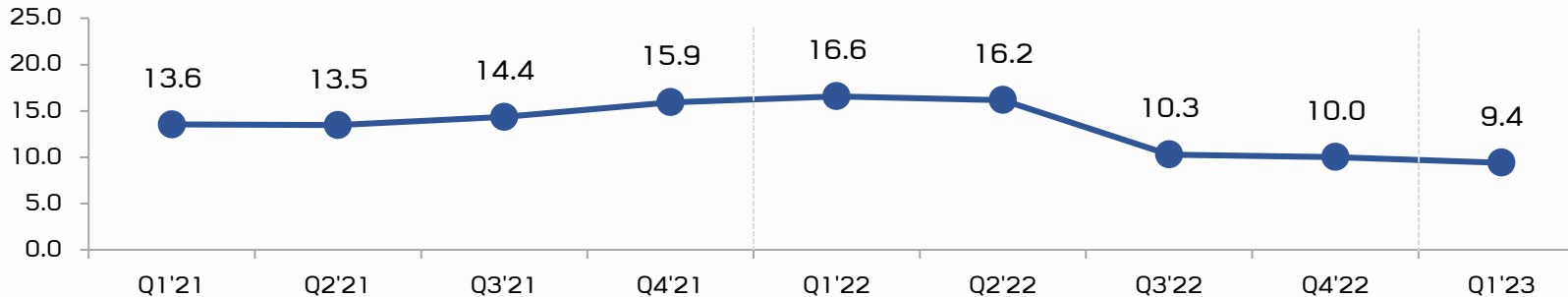
Russia: Average Market Price and Major Feed Raw Materials



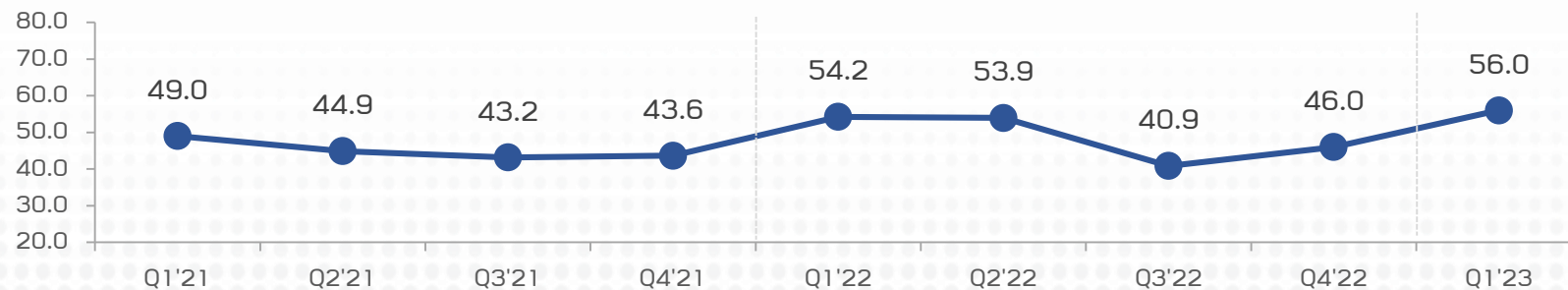
Swine
(RUB/kg)



Broiler
(RUB/kg)

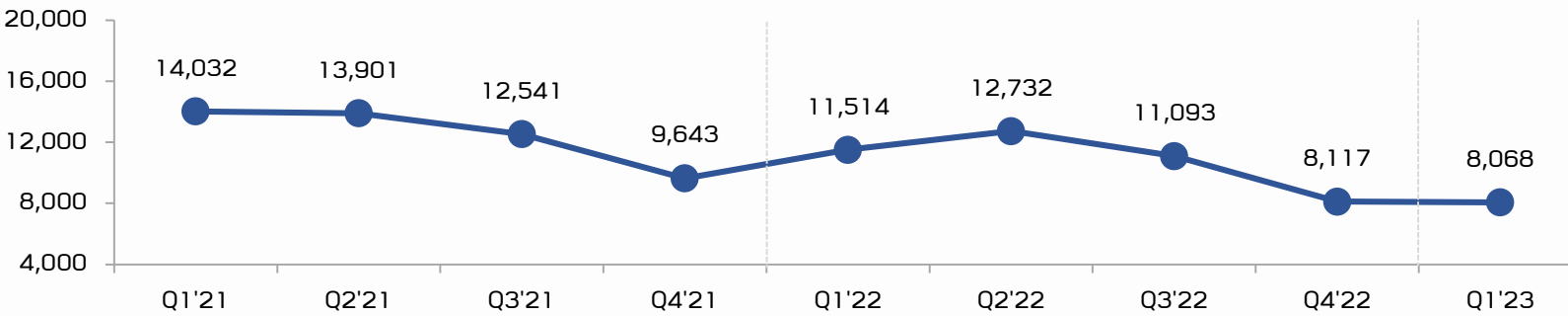


Wheat
(RUB/kg)

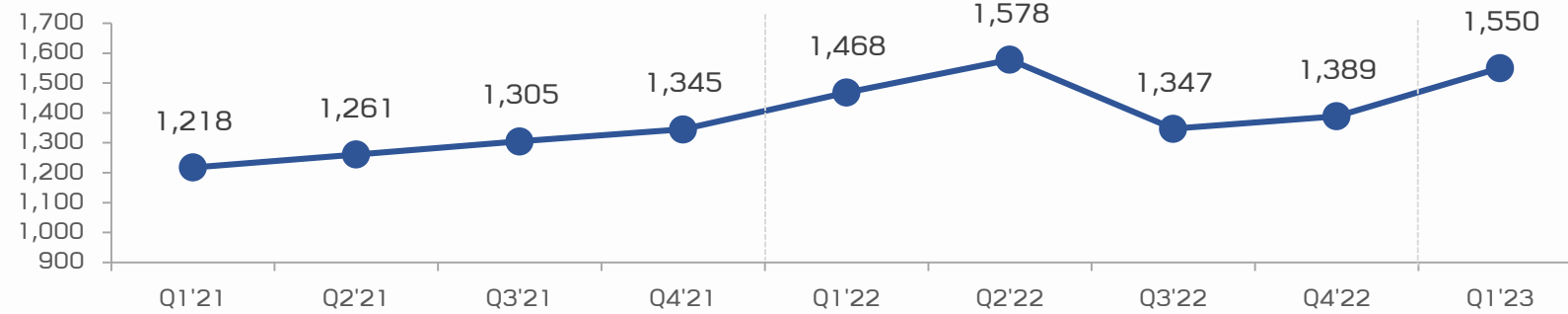


Soybean Meal
(RUB/kg)

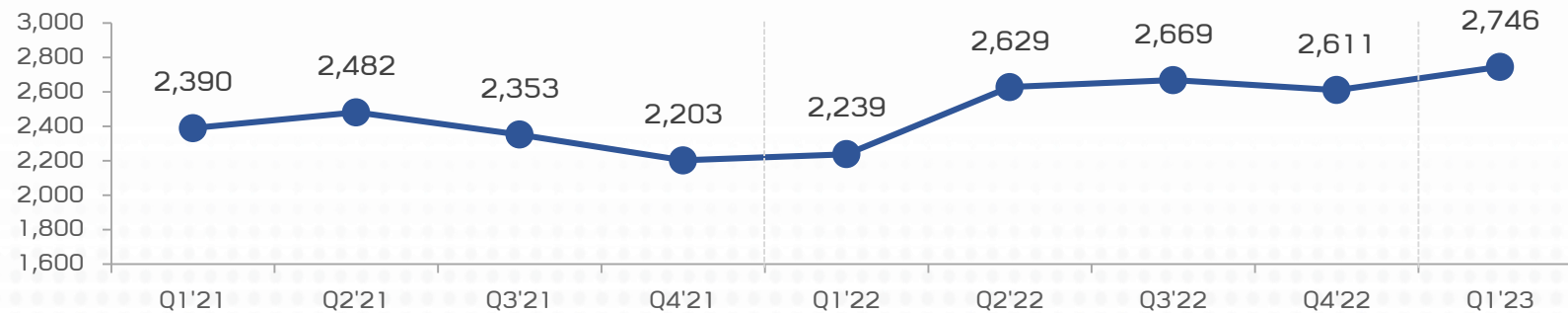
Cambodia: Average Market Price and Major Feed Raw Materials



Swine
(KHR/kg)

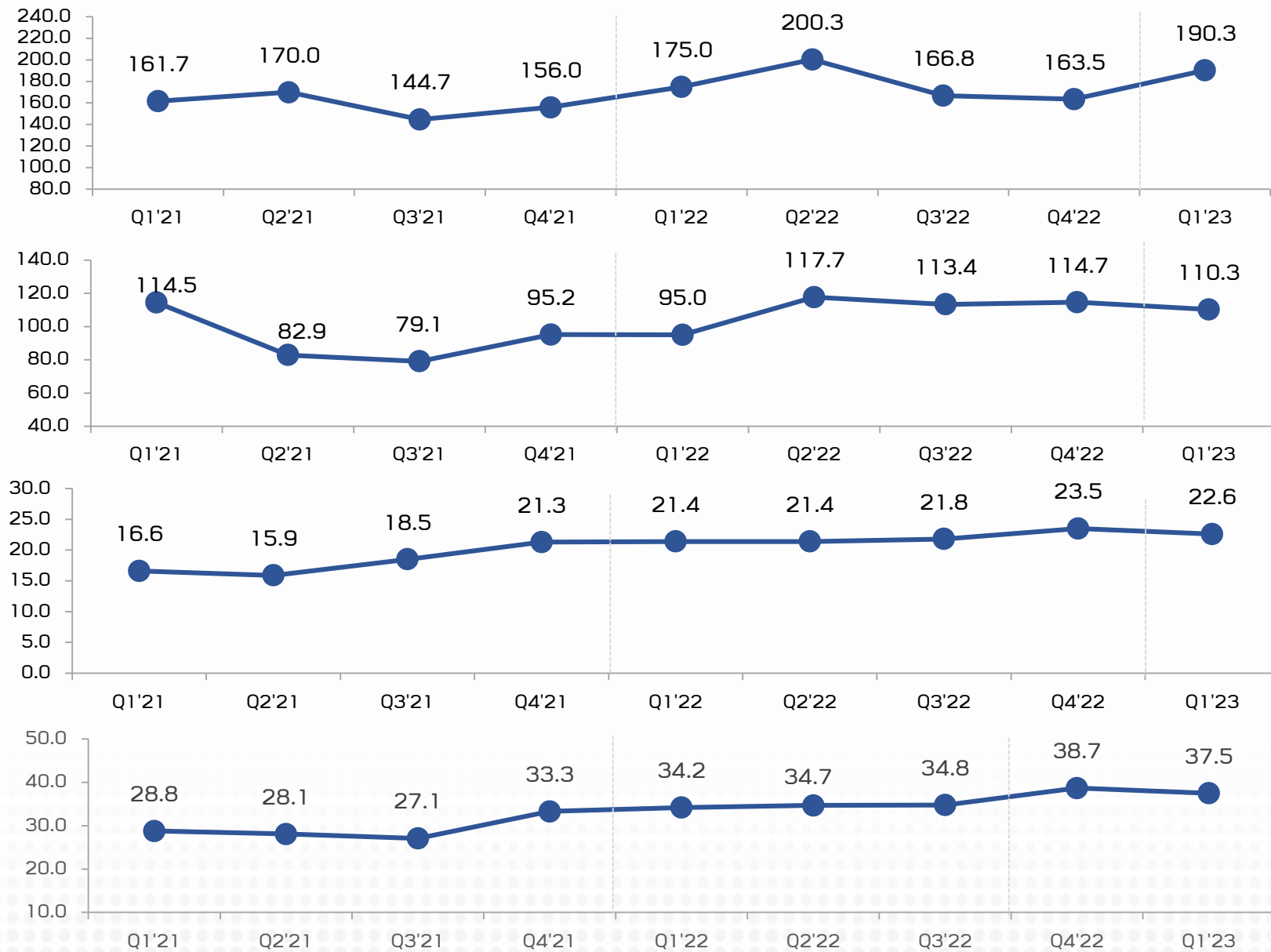


Corn
(KHR/kg)



Soybean Meal
(KHR/kg)

Philippines: Average Market Price and Major Feed Raw



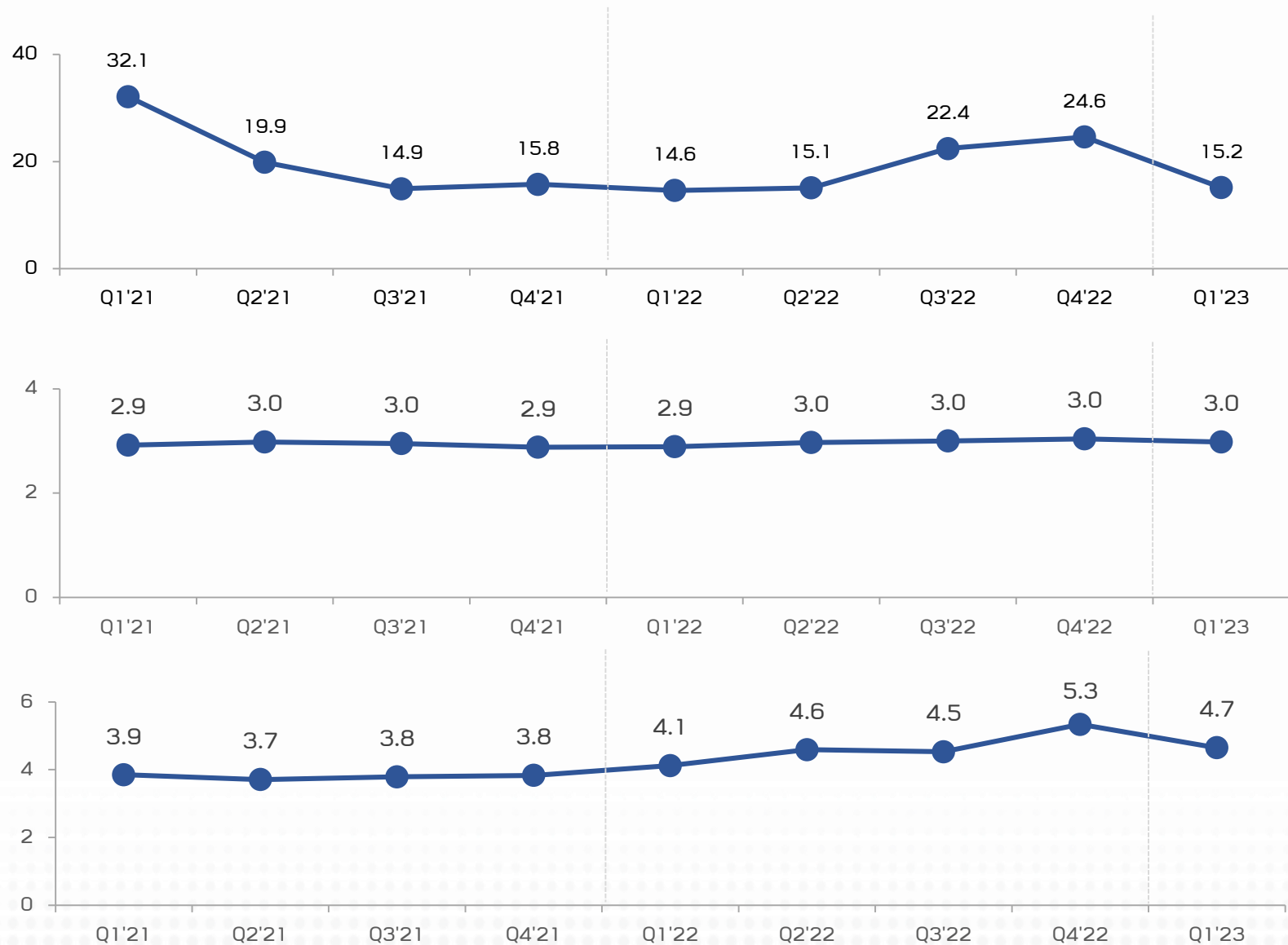
Swine
(RUB/kg)

Broiler
(RUB/kg)

Corn
(RUB/kg)

Soybean Meal
(RUB/kg)

China: Average Market Price and Major Feed Raw Materials



Swine
(RMB/kg)

Corn
(RMB/kg)

Soybean Meal
(RMB/kg)

Appendix C

**Group of Associate Companies
& Joint Ventures**

Group of Associate Companies & Joint Ventures

As of Mar 31, 2023

Associates	Type of Business	CPF's Direct and Indirect Interest (%)
Arbor Acres Thailand Co., Ltd.	Broiler Breeder business	49.98
Ross Breeders Siam Co., Ltd.	Broiler Breeder business	49.99
CP ALL Public Company Limited	Convenience store business	34.07
Siam Makro Public Company Limited	Wholesale business	8.85
Nava 84 Co., Ltd.	Investment	25.00
BHJ Kalino Food AB	Distributor of meats and food products	15.08
Siam Rivea Co., Ltd.	Restaurant	29.99
A.P.P. Exterprise, Inc.	Farm business	39.60
Rosleko sp. z o.o.	General Line Grocery Merchant Wholesalers	26.67
Sao Ta Foods Joint Stock Company (Vietnam)	Seafood product preparation and packaging business	20.71
Cloud Food System Joint Stock Company (Vietnam)	Computer systems design and related services	19.40

Associates Under CPP

Chia Tai Investment Co., Ltd.	Animal feed and swine business	26.69
Chia Tai Conti(Cixi) Investment Management Ltd.	Provision of Consulting service on economic and trade	38.12
Conti Chia Tai International Ltd.	Production and sale of animal feed	38.12
Cixi Zhuda Investment Center (Limited Partnership)	Investment	34.69

Associates Under CTEI

Zhan Jiang Deni Carburetor Co.Ltd.	Manufactures and distributes carburetor products	14.12
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Joint Ventures	Type of Business	CPF's Direct and Indirect Interest (%)
CP-Meiji Co., Ltd.	Production of dairy products	59.99
SuperDrob S.A.	Livestock business	49.45
Westbridge Foods Holding B.V.	Food trading business	49.99
Camanoor Produtos Marinhos Ltda.	Shrimp business	40.00
Andhra Pradesh Broodstock Multiplicationcentre Pvt Ltd.	Aquaculture business	74.99
HyLife Investments Ltd.	Swine business	50.10
Feng Sheng Livestock Co., Ltd.	Livestock business	19.51
Well Well Invest S.A..	Plant-based meat products	33.33
CP-MP Logistics Joint Stock Company (Vietnam)	Logistics business	40.76
Kamereo International Pte.Ltd.	Food Supplier	10.40

Joint Ventures Under CTEI

ECI Metro Investment Co.,Ltd.	Sales distributor of industrial machinery products	25.21
ECI Metro Enterprises (Hong Kong) Co., Ltd.	Sales distributor of industrial machinery products	25.21

Appendix D

Product Samples & Retail Outlet Formats

Food Retail Products



Food Retail Products



Food Service : Five Stars Chain



More
Than
7,000
Outlets

Vietnam

India

Cambodia

Laos

Philippines



Food Service : Chester's



อร่อยปัง
ชุดเบอร์เกอร์ทูบ

มาจากเนื้อกึ่งแป้นๆ

ชุดเบอร์เกอร์ทูบ

- เบอร์เกอร์ทูบ
- เฟรนช์ฟรายส์ขนาดปกติ
- เบบี้ซี 22 ออนซ์

เพียงชุดละ: 129 บาท

เบอร์เกอร์ทูบ

1อัน 69 2อัน 119

ใหม่! ไก่กรอบ ซอส **ยูซุ** YUZU

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ไก่กรอบซอสYUZU 1

- ไก่กรอบซอสYUZU
- เฟรนช์ฟรายส์ขนาดปกติ
- เบบี้ซี 18 ออนซ์ 1 นิ้ว

159 บาท

ปกติ 210 บาท

ไก่กรอบซอสYUZU 2

- ไก่กรอบซอสYUZU
- ข้าวไก่กรอบซอสYUZU
- เฟรนช์ฟรายส์ขนาดปกติ
- เบบี้ซี 18 ออนซ์ 2 นิ้ว

259 บาท

ปกติ 349 บาท



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PUT OUR
HEART
INTO FOOD

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