



1H2014 : RESULTS BRIEFING : August 14, 2014

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CPF Investment Highlights

- A leading global vertically integrated agro-industrial and food company
- Well-diversified portfolio with export to 40 countries and operations in 13 countries catered to
 - 3 billion population
- Capturing strong growth opportunity in emerging markets
- Building key presence in developed markets and diversifying business line
- Financial flexibility
- Stakeholders priorities



Company Facts (as of June 30, 2014)

Vision : Kitchen of the World

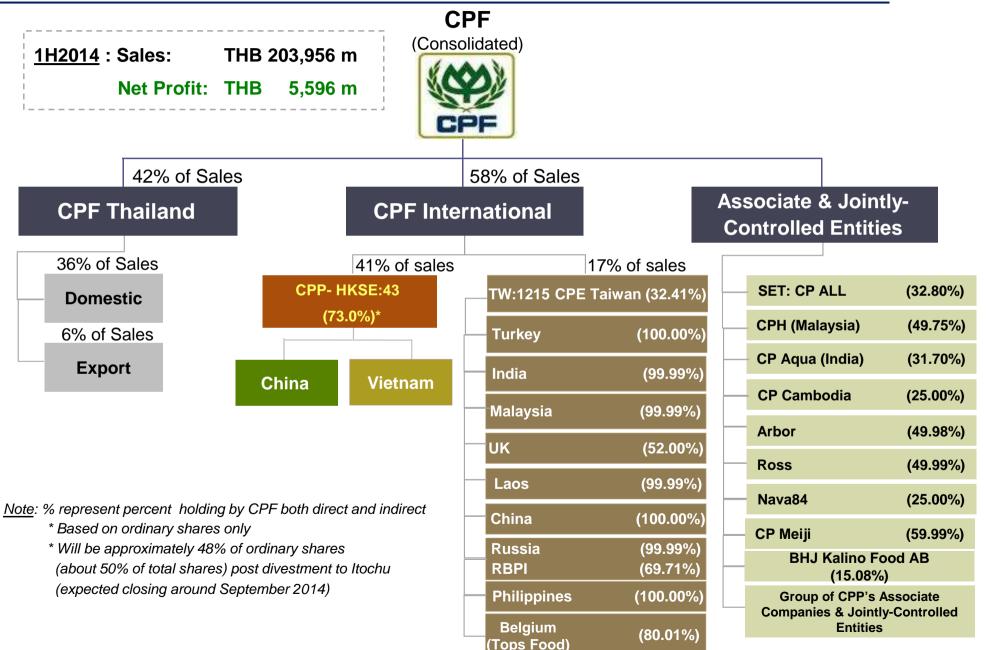
- **Position** One of the World's leading listed <u>animal feed manufacturers</u>
 - One of the World's leading listed <u>swine producers</u> and <u>shrimp integrated businesses</u>.
 - Member of "SET50", Ticker "CPF" under Agro-Industrial & Food Sector
 - Ranked 914th in Y2012 Forbes Global 2000 list of the World's Biggest Company
 - 3 Listed Investments (HKSE:00043, TWSE: 1215, SET:CPALL)
 - 18 Series of Debentures listed on Thai Bond Market Association "TBMA"

Highlights										
Market Cap : THB 214,255 million or ~USD6.6 billion	FY13 Sales : THB389 billion or ~USD 11.9 billion									
(as of August 13, 2014)										
Capital : 7,743 million shares (paid-up),	Operations : 34% Thailand-Domestic									
par value of THB.1.00 per share	8% Thailand-Export									
Book Value : THB18.05 per share (as of June 30, 2014)	58% International									
Shareholders : Charoen Pokphand Group Ltd. 43.72% of Paid-Up Capital (as of June 6, 2014)	Business : 84% Livestock / 16% Aquaculture									
Credit Rating: "AA-" with "Negative" Outlook (as of June 20, 20	14) Product : 56% Feed / 32% Farm / 12% Food									
Note: USD1 = THB 32 40 (as of August 13 2014)										



Note: USD1 = THB 32.40 (as of August 13, 2014)

CPF Operational Structure

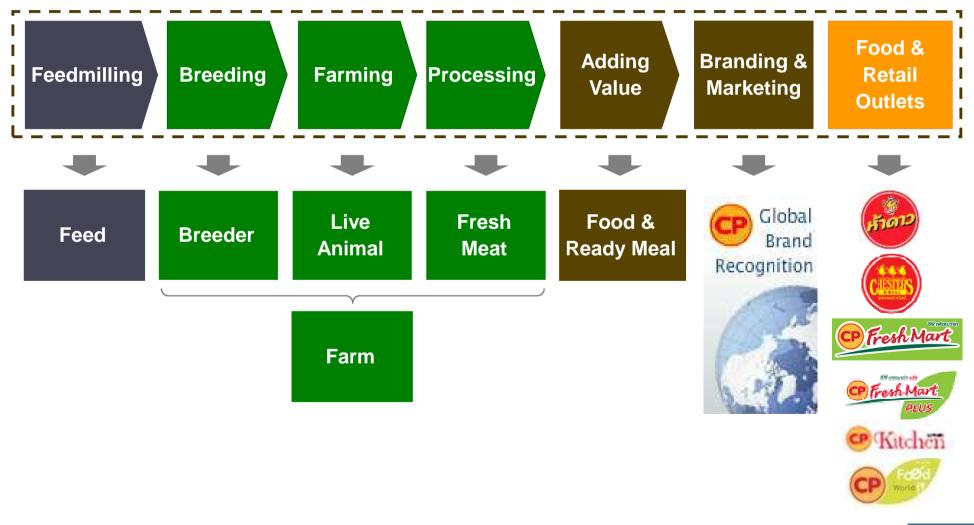


Kitchen of The World 💙

Vertically Integrated Business Model

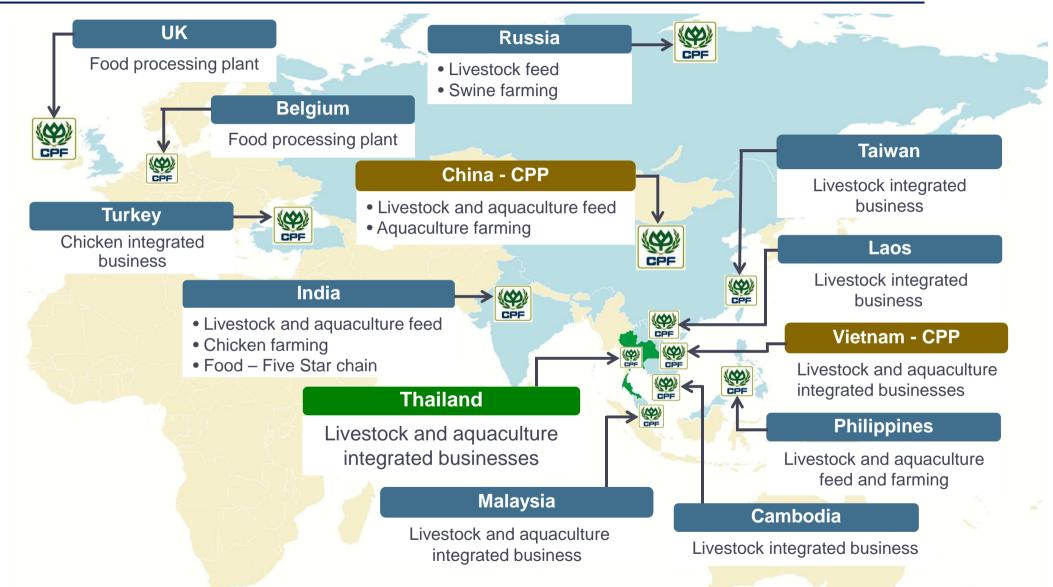
CPF

Integrated operating platform for safety & quality control Livestock (Broiler, Layer, Swine, Duck) and aquaculture (Shrimp & Fish)



CPF Leading Footprints





- Operations and investment in 13 countries catered to > 3 billion population
- Export to more than 40 countries across 5 continents with 17 representative offices



1H2014 Summary

Challenges

Managing shrimp recovery against EMS disease

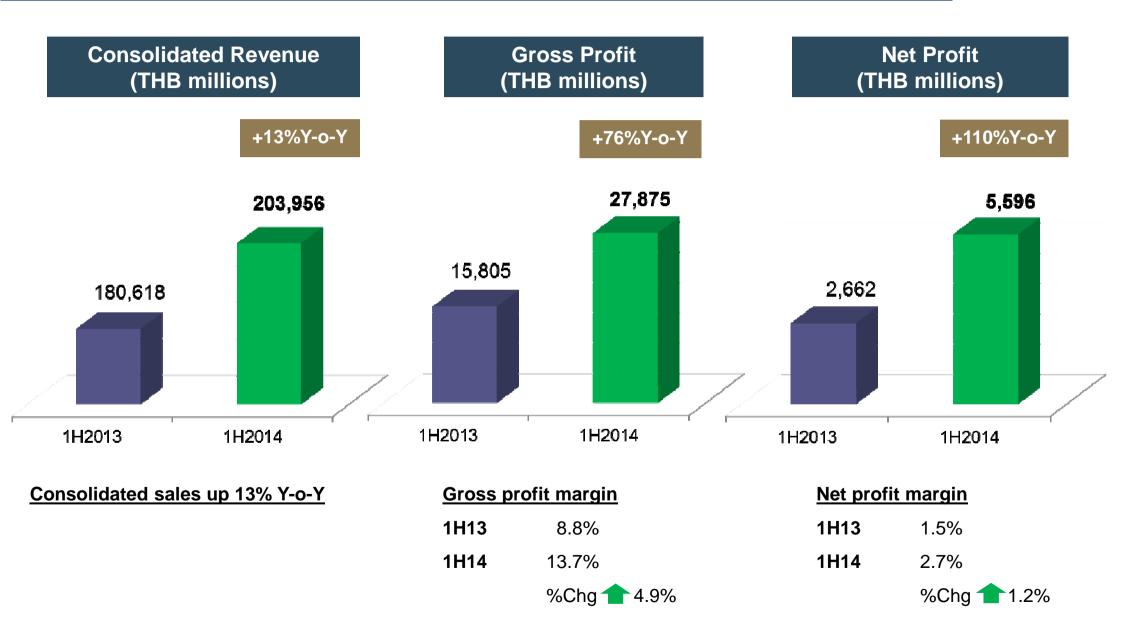
Latest Activities

- Issued 0.5% exchangeable bonds ("EB") on Jan 15,2014 (USD 290.4 m, EB due 2019)
- Closing acquisition of 80.02% stake in Tops Foods, Belgium on Jan 20, 2014 (THB 408 m)
- Closing acquisition of 15.08% BHJ Kalino Food AB, Sweden on Mar 6, 2014 (approx. THB 25 m)
- Completed acquisition of Hefei Chia Tai on Mar 13, 2014 (approx. USD 36.4 m)
- Divestment of Rapid Thrive (Luoyang) on July 15, 2014 (approx. THB 1,642 m)
- Completed acquisition of Kaifeng Chia Tai on Aug 5, 2014 (approx. USD 49.5 m)
- Divestment of 25% stake in CPP (43:HK) expected closing in Sep 2014 (approx. THB 27,397 m)



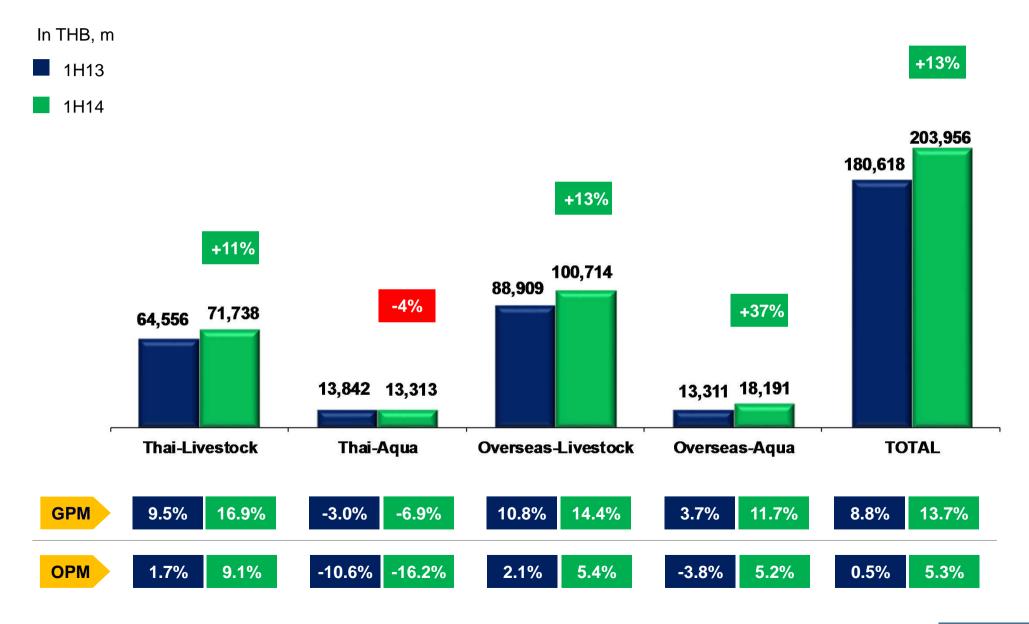
1H2014 Results Highlights







1H2014: Sales & Gross Profit Margin by Business



Kitchen of The World

1H2014: Consolidated Sales Structure



Sales Breakdown											
	1H13	% to Sales	1H14	% to Sales	% Change						
Thailand	78,398	43%	85,051	42 %	8%						
Domestic	64,675	37%	72,722	36%	12%						
Export	13,723	8%	12,329	6%	-10%						
China	49,019	27%	51,906	25%	6%						
Vietnam	24,579	14%	32,046	16%	30%						
Others	28,622	16%	34,953	17%	22%						
Total	180,618	100%	203,956	100%	13%						





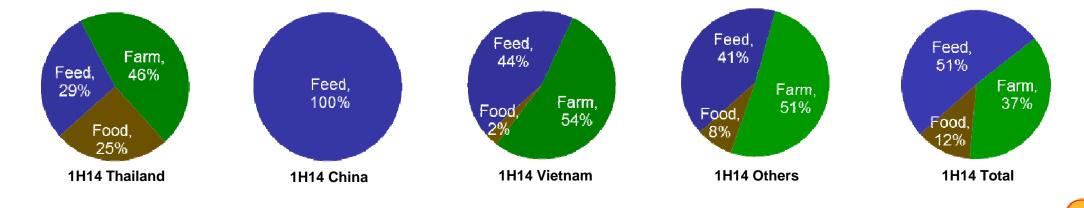
1H2014: Consolidated Sales Structure by Business

Sales Breakdown												
		L	ivestock		Ac	qualculture		Total				
		1H13	1H14	%Change	1H13	1H14	%Change	1H13	1H14	%Change		
Thailand		64,556	71,738	11%	13,842	13,313	-4%	78,398	85,051	8%		
	Domestic	56,526	62,402	10%	8,149	10,320	27%	64,675	72,722	12%		
	Export	8,030	9,336	16%	5,693	2,993	-47%	13,723	12,329	-10%		
China		45,343	47,473	5%	3,676	4,433	21%	49,019	51,906	6%		
Vietnam		20,627	26,187	27%	3,952	5,859	48%	24,579	32,046	30%		
Others		22,939	27,054	18%	5,683	7,899	39%	28,622	34,954	22%		
Total		153,465	172,452	12%	27,153	31,504	16%	180,618	203,956	13%		



1H2014: Consolidated Sales by Products

Sales Breakdown by Products													
	Feed			Farm			Food			Total			
1H13	1H14	%Change	1H13	1H14	%Change	1H13	1H14	%Change	1H13	1H14	%Change		
25,388	24,606	-3%	33,093	39,129	18%	19,917	21,316	7%	78,398	85,051	8%		
25, 171	24,480	-3%	29,774	36,868	24%	9,730	11,374	17%	64,675	72,722	12%		
217	126	-42%	3,319	2,261	-32%	10, 187	9,942	-2%	13,723	12,329	-10%		
49,019	51,906	6%	0	0		0	0		49,019	51,906	6%		
12,225	13,997	14%	11,911	17,227	45%	443	822	86%	24,579	32,046	30%		
13,328	14,307	7%	13,586	17,931	32%	1,708	2,715	59%	28,622	34,953	22%		
99,960	104,816	5%	58,590	74,287	27%	22,068	24,853	13%	180,618	203,956	13%		
	25,388 25,171 217 49,019 12,225 13,328	1H131H1425,38824,60625,17124,48021712649,01951,90612,22513,99713,32814,307	1H131H14%Change25,38824,606-3%25,17124,480-3%217126-42%49,01951,9066%12,22513,99714%13,32814,3077%	Feed IH13 IH14 %Change IH13 25,388 24,606 -3% 33,093 25,171 24,480 -3% 29,774 217 126 -42% 3,319 49,019 51,906 6% 0 12,225 13,997 14% 11,911 13,328 14,307 7% 13,586	Feed Farm 1H13 1H14 %Change 1H13 1H14 25,388 24,606 -3% 33,093 39,129 25,171 24,480 -3% 29,774 36,868 217 126 -42% 3,319 2,261 49,019 51,906 6% 0 0 12,225 13,997 14% 11,911 17,227 13,328 14,307 7% 13,586 17,931	FeedFarm1H131H14%Change1H131H14%Change25,38824,606 -3% 33,09339,12918%25,17124,480 -3% 29,77436,86824%217126 -42% 3,3192,261 -32% 49,01951,9066%001112,22513,99714%11,91117,22745%13,32814,3077%13,58617,93132%	FeedFarm1H131H14%Change1H131H14%Change1H1325,38824,606 -3% 33,09339,12918%19,91725,17124,480 -3% 29,77436,86824%9,730217126 -42% 3,3192,261 -32% 10,18749,01951,9066%000012,22513,99714%11,91117,22745%44313,32814,3077%13,58617,93132%1,708	FeedFood1H131H14%Change1H131H14%Change1H131H1425,38824,606-3%33,09339,12918%19,91721,31625,17124,480-3%29,77436,86824%9,73011,374217126-42%3,3192,261-32%10,1879,94249,01951,9066%0000012,22513,99714%11,91117,22745%44382213,32814,3077%13,58617,93132%1,7082,715	FeedFood1H131H14%Change1H131H14%Change1H131H14%Change25,38824,606-3%33,09339,12918%19,91721,3167%25,17124,480-3%29,77436,86824%9,73011,37417%217126-42%3,3192,261-32%10,1879,942-2%49,01951,9066%00000112,22513,99714%11,91117,22745%44382286%13,32814,3077%13,58617,93132%1,7082,71559%	FeedFood1H131H14%Change1H131H14%Change1H131H14%Change1H1325,38824,606-3%33,09339,12918%19,91721,3167%78,39825,17124,480-3%29,77436,86824%9,73011,37417%64,675217126-42%3,3192,261-32%10,1879,942-2%13,72349,01951,9066%0000049,01912,22513,99714%11,91117,22745%44382286%24,57913,32814,3077%13,58617,93132%1,7082,71559%28,622	FeedFarmFoodTotal1H131H14%Change1H131H14%Change1H131H14%Change1H131H1425,38824,606 -3% 33,09339,12918%19,91721,3167%78,39885,05125,17124,480 -3% 29,77436,86824%9,73011,37417%64,67572,722217126 -42% 3,3192,261 -32% 10,1879,942 -2% 13,72312,32949,01951,9066%0000149,01951,90612,22513,99714%11,91117,22745%44382286%24,57932,04613,32814,3077%13,58617,93132%1,7082,71559%28,62234,953		



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1H2014: Consolidated Income Statement Highlight

	Quarter 1			Quarter 2		6 Months			
2013	2014	%Change	2013	2014	%Change	2013	2014	%Change	
87,424	98,122	12%	93,194	105,834	14%	180,618	203,956	13%	
9.0%	13.4%		8.5%	14.0%		8.8%	13.7%		
1,743	6,414	268%	1,830	7,817	327%	3,573	14,231	298%	
2.0%	6.5%		2.0%	7.4%		2.0%	7.0%		
(213)	3,949	1,954%	(212)	5,365	2,631%	(425)	9,314	2,292%	
-0.2%	4.0%		-0.2%	5.1%		-0.2%	4.6%		
1,398	1,369	-2%	1,197	1,265	6%	2,595	2,634	2%	
(1,600)	(2,332)	46%	(2,302)	(1,803)	-22%	(3,902)	(4,135)	2%	
(281)	(792)	182%	154	(1,174)	862%	(127)	(1,966)	1,448%	
1,026	2,050	100%	1,636	3,546	117%	2,662	5,596	110%	
	87,424 9.0% 1,743 2.0% (213) -0.2% 1,398 (1,600) (281)	2013 2014 87,424 98,122 9.0% 13.4% 1,743 6,414 2.0% 6.5% (213) 3,949 -0.2% 4.0% 1,398 1,369 (1,600) (2,332) (281) (792)	2013 2014 %Change 87,424 98,122 12% 9.0% 13.4% 1,743 6,414 268% 2.0% 6.5% (213) 3,949 1,954% -0.2% 4.0% 1,398 1,369 -2% (1,600) (2,332) 46% (281) (792) 182%	2013 2014 %Change 2013 87,424 98,122 12% 93,194 9.0% 13.4% 8.5% 1,743 6,414 268% 1,830 2.0% 6.5% 2.0% 2.0% (213) 3,949 1,954% (212) -0.2% 4.0% -0.2% 1,197 (1,600) (2,332) 46% (2,302) (281) (792) 182% 154	2013 2014 %Change 2013 2014 87,424 98,122 12% 93,194 105,834 9.0% 13.4% 8.5% 14.0% 1,743 6,414 268% 1,830 7,817 2.0% 6.5% 2.0% 7.4% (213) 3,949 1,954% (212) 5,365 -0.2% 4.0% -0.2% 5.1% 1,398 1,369 -2% 1,197 1,265 (1,600) (2,332) 46% (2,302) (1,803) (281) (792) 182% 154 (1,174)	2013 2014 %Change 2013 2014 %Change 87,424 98,122 12% 93,194 105,834 14% 9.0% 13.4% 8.5% 14.0% 1 1,743 6,414 268% 1,830 7,817 327% 2.0% 6.5% 2.0% 7.4% 1 1 (213) 3,949 1,954% (212) 5,365 2,631% -0.2% 4.0% -0.2% 5.1% 1 1 1,398 1,369 -2% 1,197 1,265 6% (1,600) (2,332) 46% (2,302) (1,803) -22% (281) (792) 182% 154 (1,174) 862%	2013 2014 %Change 2013 2014 %Change 2013 87,424 98,122 12% 93,194 105,834 14% 180,618 9.0% 13.4% 8.5% 14.0% 8.8% 1,743 6,414 268% 1,830 7,817 327% 3,573 2.0% 6.5% 2.0% 7.4% 2.0% 2.0% (213) 3,949 1,954% (212) 5,365 2,631% (425) .0.2% 4.0% - -0.2% 5.1% -0.2% .02% 1,398 1,369 -2% 1,197 1,265 6% 2,595 (1,600) (2,332) 46% (2,302) (1,803) -22% (3,902) (281) (792) 182% 154 (1,174) 862% (127)	2013 2014 %Change 2013 2014 87,424 98,122 12% 93,194 105,834 14% 180,618 203,956 9.0% 13.4% 8.5% 14.0% 8.8% 13.7% 1,743 6,414 268% 1,830 7,817 327% 3,573 14,231 2.0% 6.5% 2.0% 7.4% 2.0% 7.0% (213) 3,949 1,954% (212) 5,365 2,631% (425) 9,314 -0.2% 4.0% -0.2% 5.1% -0.2% 4.6% 1,398 1,369 -2% 1,197 1,265 6% 2,595 2,634 (1,600) (2,332) 46% (2,302) (1,803) -22%	

EPS (THB)	0.14	0.28	0.22	0.48	0.36	0.76	
# of capital shares *	7,388	7,388	7,388	7,388	7,388	7,388	
Paid-Up Capital	7,743	7,743	7,743	7,743	7,743	7,743	
Dividend (THB/Share)					0.25	0.30	

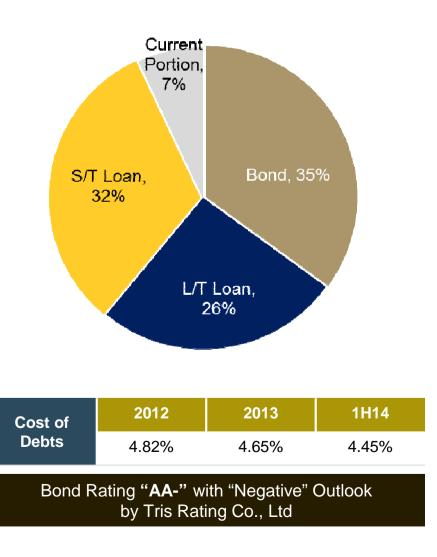
Note: * # of capital shares = No. of the Weighted-avg. shares

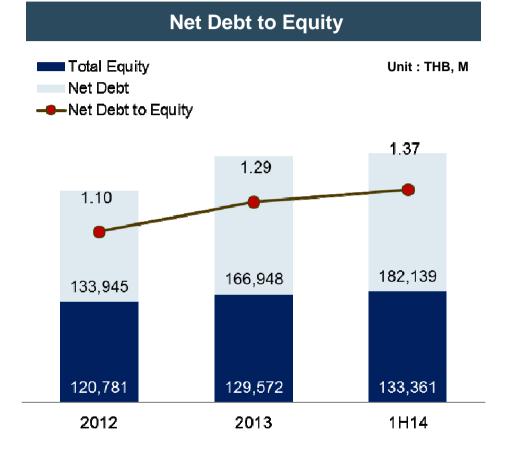


Financial Status





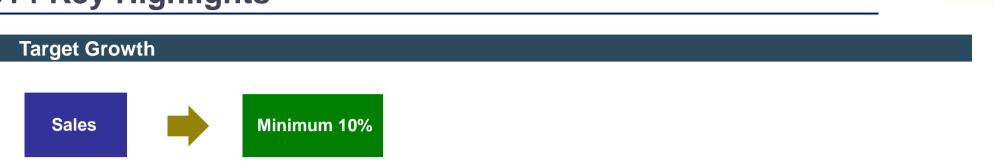




Remark : Net Debt = Interest Bearing Debt - Cash and Cash Equivalents



Y2014 Key Highlights



Key Drivers

- Turnaround of livestock business
- Improvement of international operations
- Higher export volume for Thailand uncooked chicken (e.g. Japan, Russia)
- Gradual improvement of shrimp business

Investment

- SYr Capex of THB 50,000 million (excluding CPP) ; cautiously investment for growth
 - **Thailand** : add on value to existing businesses
 - International : diversification & market expansion



5-Year Mission



- Increase return by growing value added businesses
- Synergize new investments with existing core operations
- Capitalize growth opportunity in emerging markets
- Strengthen brand and expand retail-food business
- Build transparent corporate governance
- Moving towards sustainability



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